

**COLIN NEIGHBOURHOOD  
PARTNERSHIP**

**VISION FRAMEWORK AND  
ACTION PLAN FOR  
NEIGHBOURHOOD RENEWAL**

**MAY 2007**

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# 1 Introduction

## 1.1 Background

The Colin Neighbourhood is located on the outskirts of greater West Belfast and currently within the Lisburn City Council local government boundaries. The area consists of four distinguishable areas - Twinbrook, Poleglass and portions of Kilwee and Lagmore.

This is in large part a legacy of the significant work undertaken in development of the Colin Neighbourhood Strategy in 2003.

The Partnership developed out of the Colin Neighbourhood Initiative which was established in 1999 to identify the key issues facing the area and to determine a way forward that sought to address these. The Colin area structures and understanding of its priorities is considered to be quite advanced. This is in large part a legacy of the significant work undertaken in development of the Colin Neighbourhood Strategy in 2003. This vision and action plan builds on this.

## 1.2 Neighbourhood Renewal

As a result of the revision of Government initiatives to alleviate and eradicate deprivation, the Department for Social Development (DSD) published “People and Place, A Strategy for Neighbourhood Renewal” in June 2003. The strategy was designed to help close the gap between the quality of life for people in Northern Ireland’s most deprived neighbourhoods and the quality of life of the rest of society.

Neighbourhood Renewal set out four interlinking strategic objectives:

- Community Renewal – to develop confident communities that are able and committed to improving the quality of life in the most deprived neighbourhoods;
- Economic Renewal – to develop economic activity in the most deprived neighbourhoods and connect them to the wider urban economy;
- Social Renewal – to improve social conditions for the people who live in the most deprived neighbourhoods through better co-ordinated public services and the creation of safer environments; and
- Physical Renewal – to help create attractive, safe and sustainable environments in the most deprived neighbourhoods.

A key element is the identification of Neighbourhood Partnerships in each Neighbourhood Renewal area, to drive local planning and implementation.

### 1.3 Neighbourhood Renewal Funding

Table 1.1 below lists the projects and programmes in the NRA that are currently funded under the Neighbourhood Renewal funding stream. This includes project and programme funding for running Colin Neighbourhood Partnership. The NRA has been successful in securing total current funding in the region of over £six million.

Table 1.1  
**Projects/Programmes currently funded under Neighbourhood Renewal**

<b>Organisation</b>	<b>Amount Approved (£)</b>
Cloona Economic Units	£357,985.00
Cloona Oasis Centre (Salaries & Running Costs)	£198,023.25
Cloona Oasis Portacabin	£52,607.10
CNP – Community Development Network	£179,004.93
CNP (Salary)	£37,519.19
CNP Colin Youth Services Equipment (rental for storage space)	£6,806.85
CNP Set-Up	£95,084.10
CNP Technical Assistance	£82,452.16
CNP Colin Celebration Garden	£82,833.42
CNP Good Morning Colin	£72,064.21
Colin Glen Trust Access Road and Entrances	£88,464.30
Colin Glen Trust Pathways	£240,721.00
Colin Valley Football Club	£307,732.50
Footprints (Salaries and Running Costs))	£471,089.58
Footprints VCU Funding	£220,000.00
Lagmore MUGA	£265,900.00
Lagmore Playpark @ Christ the Redeemer	£41,953.00
Lisburn City Council - Options Appraisal for Environment Project Blacks Road	£2,657.00
Lisburn City Council (Feasibility Study for the Lagmore Glen)	£15,000.00
Sally Gardens Centre (Salary)	£23,569.40
Scoil Na Fuiseoige (Salary)	£18,686.97
Scoil Na Fuiseoige IT equipment	£9,000.00
St Luke's Nursery (Parent's Room)	£58,434.35
Youth Initiatives (Salary and Running costs)	£45,008.97
<b>TOTAL</b>	<b>£ 2,991,283.44</b>

<b>Integrated Development Fund</b>	<b>Amount Approved (£)</b>
Colin Gateway Project	£3,500,000.00
<b>TOTAL</b>	<b>£3,500,000.00</b>

**Total Amount Approved - £6,419,219.23**

## 1.4 Colin Neighbourhood Partnership

The Partnership consists of local people and organisations, elected and community representatives, and government bodies working together to address the issues which affect the lives of the people living in the Colin community.

During the period of Action Plan development, the Board has been chaired by Ciaran Sheehan until April, when he was replaced by Nigel Kinnaird. Secretariat is provided by Annie Armstrong, Project Manager of the Colin Neighbourhood Partnership.

Table 1.2 below lists the names and organisations on the Colin Neighbourhood Partnership Board (CNPB).

Table 1.2

### **Colin Neighbourhood Partnership Board**

<b>Organisation</b>	<b>Name</b>
Independent Chair	Nigel Kinnaird (replaced Ciaran Sheehan in April 2007)
Poleglass Community Representative	Rosa McLaughlin
Poleglass Community Representative	Arder Carson
Lagmore Community Representative	Eamon Scott
Lagmore Community Representative	Marie Hamil
Kilwee Community Representative	Bernard Moane
Kilwee Community Representative	Dougie Adams
Twinbrook Community Representative	Vacant
St Lukes Primary School / Education Sub-Group	Michael Keenan
Colin Glen Trust / Environment and Recreation Sub-Group	Tim Duffy
Federation of Retail Licensed Trade NI / Community Safety Sub-Group	Nicola Carruthers
Women and Families, Footprints Centre / Health for All Sub-Group	Gillian Gibson

Table 1.2  
**Names and Organisations currently on the Colin Neighbourhood Partnership Board (cont'd)**

BRO	Conor Ellis
NIHE	Danny Cochrane
CCMS	Malachy Crudden
SEELB	Tom Walsh
Down & Lisburn Health Trust	Maura Devlin
Glenwood Business Centre	Eamon Foster
Parish Representative	Gerry McErlane
Sinn Fein	Angela Nelson
Sinn Fein (West Belfast MP Representative)	Jennifer McCann
DUP (Lagan Valley MP Representative)	Jenny Palmer
DUP	Margaret Tollerton
UUP	Basil McCrea

The Partnership Board meets monthly and has a staff of eight people (project manager, five community development workers, office manager and part-time marketing assistant). The Board has been operating with six sub-groups. These are:

- Education;
- Health for All;
- Community Safety;
- Environment and Recreation;
- Youth; and
- Economic Regeneration.

## **1.5 Purpose of this Document**

This document has been produced to focus effort and engage a set of stakeholders around a number of core themes. It includes an area analysis, a longer-term vision for the area and an action plan for the next three years.

## **2 Approach**

### **2.1 Introduction**

CNP with assistance from DSD appointed consultants has been engaged in a process of needs analysis, local consultation and action planning. This section presents the steps taken in developing the action plan.

### **2.2 Process**

The process has included the following elements:

- fortnightly meetings with a CNP project group selected to work specifically on Neighbourhood Renewal;
- collation and review of existing data – Including the existing Colin Area Strategy, NINIS data, corporate plans, economic appraisals, policy documents and other relevant reports;
- meetings with each of the six CNP sub-groups. These updated progress against existing strategy and highlighted current priorities;
- five public consultations addressing the various themes. One was held in Poleglass, Lagmore and Kilwee. Two were held in Twinbrook as the main venue did not offer disabled access;
- a survey completed by local people prioritising the issues in the area and giving scope for raising of new issues. Three hundred and seventy six surveys were completed and returned. Sub-groups agreed the list of issues in advance. The data from these has been collated and analysed;
- a residential with the CNP Board and staff was held at the end of March. This gave the wider Board an opportunity to see and discuss the wider action plan, encouraged buy-in, developed the action plan further and considered Board roles and governance with respect to delivery of the action plan;
- engagement with statutory organisations at NRA delivery level, for example through sub-groups, has been ongoing throughout the process; and
- a final amended action plan will be brought back to the CNP Board for sign-off.



## **3 Needs Analysis**

### **3.1 Introduction**

The Colin Neighbourhood is located on the outskirts of greater West Belfast and currently sits within the Lisburn City Council local government boundaries. With regard to Neighbourhood Renewal the Belfast Regeneration Office (BRO) West Team manages the area for DSD.

The purpose of this section is to set the context of need out of which the Colin NRA Vision Framework and Action Plan has arisen. More detailed statistics and spatial analysis is presented in the following sections under the four strategic objectives of the Neighbourhood Renewal Strategy for Northern Ireland, namely:

- Community Renewal;
- Economic Renewal;
- Social Renewal; and
- Physical Renewal.

Firstly we present some headline findings from the consultation survey.

### **3.2 Consultation Findings**

A number of key themes were identified from a consultation carried out a few years ago in the area and from ongoing work. The themes are education, health, community safety, environment and recreation, youth and economic regeneration. Work on these themes has been undertaken through six sub-groups.

People were asked to rank the various priorities under each theme in terms of how important they felt it to be (1 = most important, 2 = second most important etc.). They were asked to put a cross (X) under any issues that they thought were not issues for the area. There were very few crosses in all the returns highlighting that people in the area agreed that all these issues were priorities.

A total of 376 completed surveys were received. 240 surveys provided rankings in the manner hoped for. Others provided qualitative feedback.

Not everyone gave personal details. From those that did the breakdown was as follows.

- by gender, 33 per cent of surveys were filled in by males and 55 per cent by females;
- by age, 17 per cent of surveys were filled in by Under 19's, 38 per cent by 19-39, 17 per cent by 40-59, and 8 per cent by age 60 and over group; and

- By area, 12 per cent of surveys were filled in by Kilwee residents, 26 per cent from Lagmore, 25 per cent from Poleglass and 17 per cent from Twinbrook.

Tables 3.1 - 3.6 show how these important issues were prioritised relative to one another for each of the six priorities.

Table 3.1

**Bar Chart Showing the Priorities Identified by Respondents for Education**

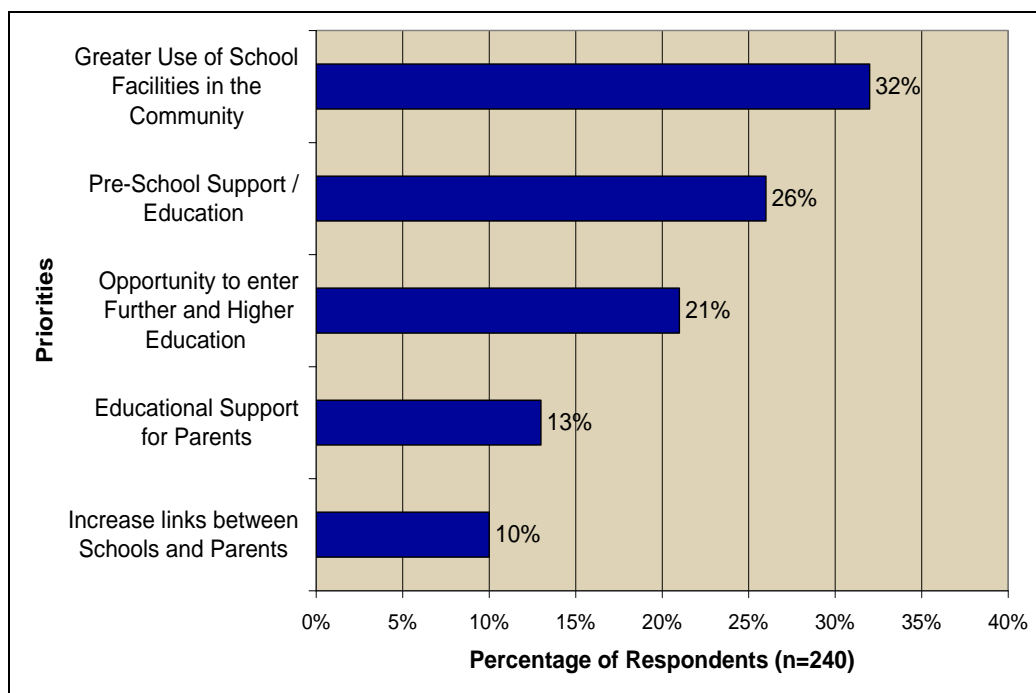
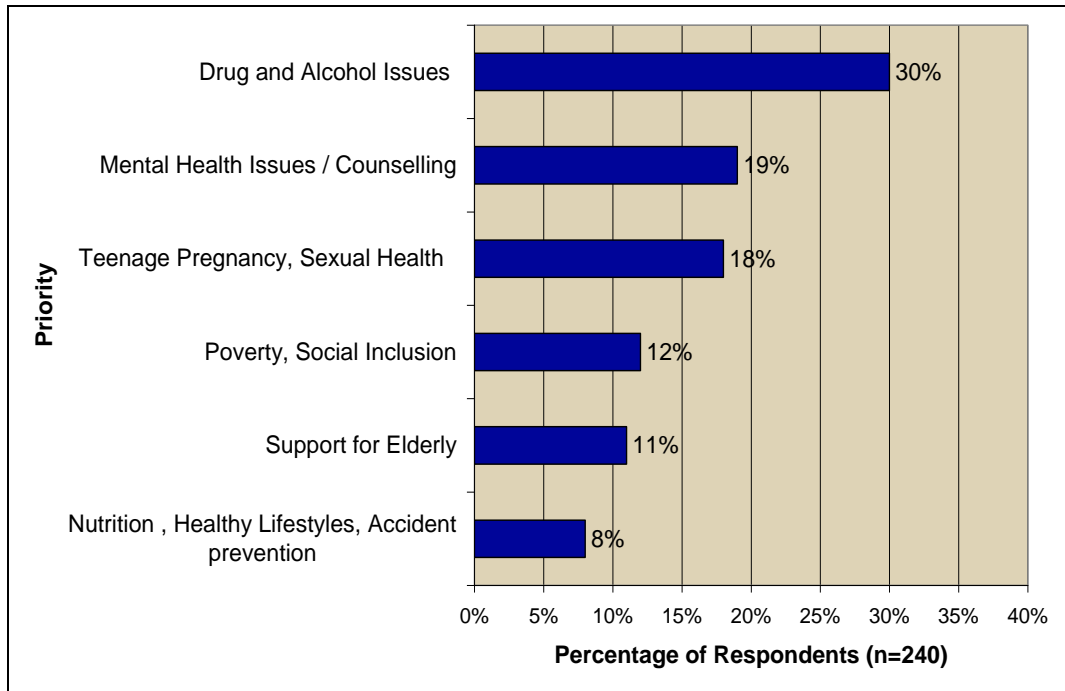


Table 3.1 shows the results with regard to education. Greater use of school facilities got the most first preferences from participants. This together with other issues, including increased linkages between parents and schools highlights the importance of making progress with the ‘extended schools’ initiative. Importantly educational priorities are not limited to schools or school years but include pre-school, further and higher education and the community.

Table 3.2

**Bar Chart Showing the Priorities Identified By Respondents for Health**



Drug and alcohol issues were ranked as the highest priority by most participants (see Table 3.2 above). This can be linked with the findings related to drugs and alcohol under the community safety theme. Discussions highlighted concerns around mental health assessments and counselling processes. Notably teenage pregnancy and sexual health was a priority issue under the youth theme.

Table 3.3

**Bar Chart Showing the Priorities Identified By Respondents for Community Safety**

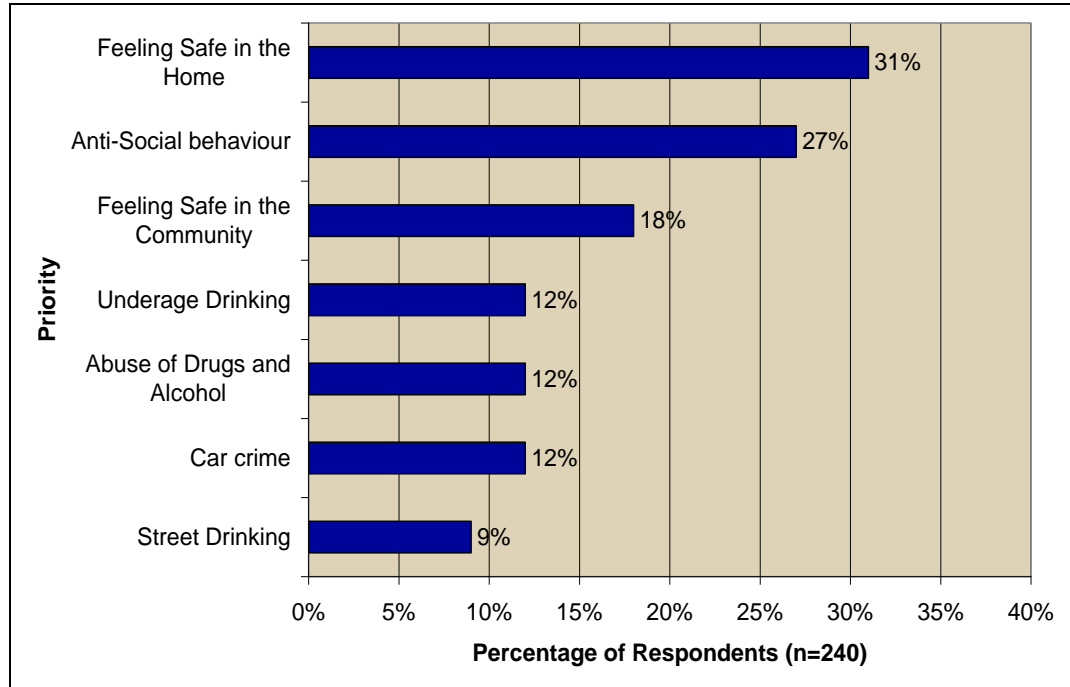
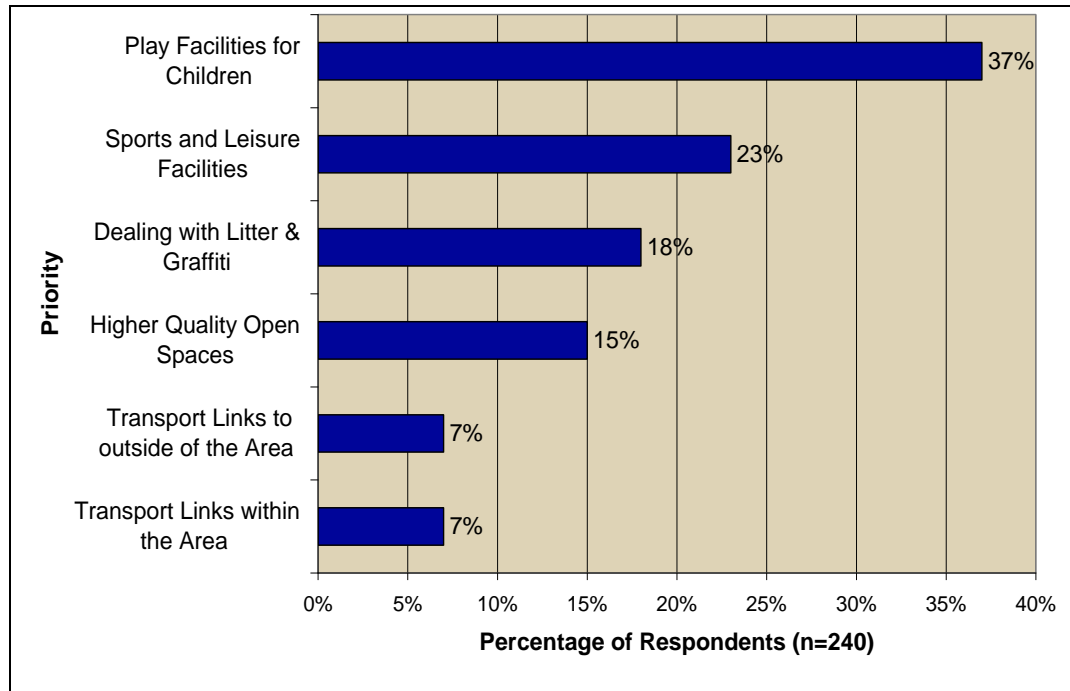


Table 3.3 shows results relating to community safety. Whilst feeling safe in the home was top, if all the alcohol related issues are added together, this would put alcohol-related issues top. Participants found the community safety issue extremely hard to rank as they are considered to be so strongly interlinked. As a result many had put all or a number of the issues as 1<sup>st</sup> equal. These were not included within this analysis.

Table 3.4  
**Bar Chart Showing the Priorities Identified By Respondents for Environment and Recreation**



With regard to Environment and Recreation, Table 3.4 above shows play facilities for children as being critical. With such a young population it is no surprise that play facilities followed by sports and leisure are so important. Again there are linkages with other themes. For example litter and graffiti links with anti-social behaviour under community safety, whilst transport could link with access to employment under economic development.

Table 3.5

**Bar Chart Showing the Priorities Identified By Respondents for Youth**

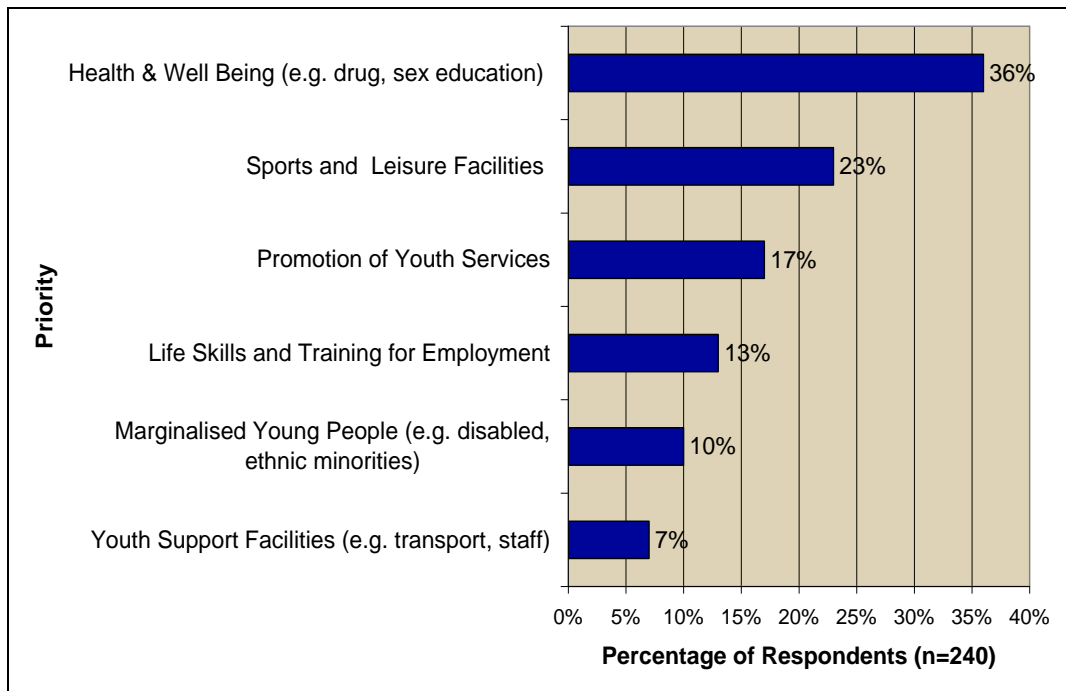


Table 3.5 shows the results of all respondents with regard to youth. Notably when the results for under 19's only are considered, health and well being remains the top priority most frequently cited (selected by twenty-six out of the 51 respondents – almost 50 per cent). Promotion of youth services was first preference for almost one in five, suggesting that a significant proportion of people are unaware of what is available.

Table 3.6

**Bar Chart Showing the Priorities Identified By Respondents for Economic Development**

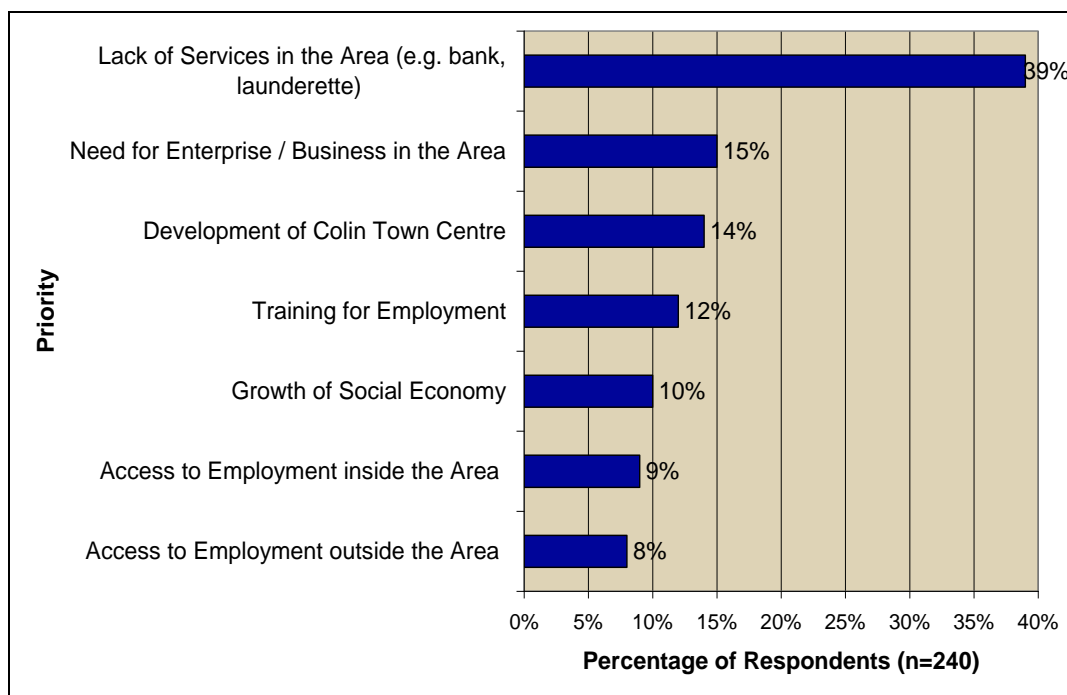


Table 3.6 above highlights that lack of services in the area, such as a bank or launderette, is important to local people. In discussions at consultation it was noted that lack of services could be grouped with need for enterprise/business in the area.

### 3.3 Community Renewal

The area consists of four distinguishable areas of population - Twinbrook, Poleglass and parts of Kilwee and Lagmore. Many of the local population have traditionally come from other parts of Belfast, and in particular West Belfast. As a result there is tendency for the area to “look down the road” rather than towards Lisburn. One issue that does need to be factored into forward planning for the area is the potential impact of changing council boundaries under the Review of Public Administration, which may see the Colin area move within Belfast City Council boundaries.

In September 1999 a group was brought together to highlight and address the issues facing the area and to discuss the way forward. The group comprised of key representatives from the local community and voluntary organisations, the local authority, statutory agencies, and political representatives. This group was the forerunner to the current Colin Neighbourhood Partnership. Through consultation with the Department of Social Development, the need was

identified for the development of a comprehensive area based strategy. This was subsequently developed in 2003. This needs analysis builds on the priorities and need identified through these earlier processes.

The community groups in the area are represented on the current CNP Board. Consultations highlighted that they need support to develop new groups and sustain existing groups. In addition there was also a need to more fully engage the community representatives through the sub-groups.

The population of Colin NRA on Census day (29th April 2001) was just under 16,000 people.

**Table 3.1**  
**Colin Area Age Profile**

Comparisons (%)	NRA	Development Office	LGD	NI
	Colin	BRO	Lisburn	NI
Under 16 years of age	35.9	25.8	24.5	23.6
16-59 years of age	56.7	56.1	59.4	58.8
Over 60 years of age	7.4	18.2	16.1	17.6

Source: NINIS

The statistics for the area, shown in Table 3.1, highlight the fact that issues surrounding young people will be critical to the area. The area is comparatively young with 36 per cent in Colin NRA under 16, compared to 24 per cent across NI and only 7 per cent over 60 compared to almost 80 per cent across NI. There is also a high level of under 16 year olds compared to other areas other areas of disadvantage in Belfast.

This presents both a challenge and an opportunity. With the significant youth population in the area, it is critical that youth work and provision is working to its optimum capacity. It is apparent, however, that despite the significant youth resources in the area (e.g. 17 youth workers) there is a lack of clarity as to what is currently available, what currently works and how things should be done in the future.

There is also a need to help young people reach their full potential through issues such as improved health and well being, and promotion of opportunities and education. A growing divide seems to be appearing between adults and young people (e.g. around technology, language).

### **3.4 Economic Renewal**

At present there are high proportions of unemployed and economically inactive people in the area (see Table 3.2). Almost half the unemployed are long-term unemployed, a higher proportion than elsewhere, including other deprived parts of Belfast. Those who are long-term unemployed are often those who are most difficult to get into employment or least 'job-ready'.

Employment in and neighbouring the area includes businesses based in work units at Springbank, Glenwood, Kilwee and the Cuts and social economy enterprises. Other areas where employment can be found include Belfast city



centre, Lisburn, Sprucefield and the international airport. The poor employment statistics alongside existence of a level of accessible employment opportunities indicates that employability is a key issue. In particular people do not have the essential skills to obtain jobs. This highlights an important linkage between education and economic development.

Table 3.2  
**Colin Area Employment and Economic Activity**

Comparisons (%)	NRA	Development Office	LGD	NI
	Colin	BRO	Lisburn	NI
Economically active	48.4	48.9	65.4	62.3
Economically inactive	51.6	51.1	34.6	37.7
Unemployed	9.0	8.1	3.2	4.1
Unemployed, who were long-term unemployed	49.2	46.5	38.1	40.4
Source: NINIS				

As noted, a key determinant of economic activity is educational attainment. In the 2003 strategy schools were considered by the community to be one of the most positive things about the area. Educationalists highlight that the ‘baseline’ position of children entering schools in the Colin area is often comparatively low and progression (as measured as key stages) is often significant. However, existing outcome levels are well below the comparable figures for the city as a whole and the region. We are also aware that the demographic is changing and this has created challenges in sustaining the number of schools in the area.

Table 3.3  
**Colin Area Qualifications Profile**

Comparisons (%)	NRA	Development Office	LGD	NI
	Colin	BRO	Lisburn	NI
All 16-74 No qualifications	48.4	56.2	37.4	41.6
16-19 No qualifications	29.7	32.4	23.8	24.4
20-29 No qualifications	20.9	21.9	11.2	13.8
30-44 No qualifications	49.3	51.0	26.0	31.2
45-59 No qualifications	71.7	78.6	53.0	58.1
60-74 No qualifications	85.9	90.8	74.0	77.8
Degree level or higher qualifications	6.5	7.8	17.6	15.8
Source: NINIS				

Just under a third of all 16-19 year olds have no qualifications and the figures get worse as the age range increases. The secondary level school in the area, however, has recorded higher proportions of young people staying on for ‘A’ levels. Anecdotally there are issues with progressing onto further and higher education. Notably only 6.5 per cent have third level qualifications. Changes in educational achievement would clearly improve the economic opportunities for everyone while at the same time make the area attractive for investors seeking a skilled workforce. The education curriculum will be moving from the traditional curriculum to a more skills-based curriculum which trains people in life skills (e.g. problem solving, self-evaluation etc).

It is difficult to get parents involved and engaged in schools and some do not perceive schools positively. Whilst attendance by parents at some events (e.g. parent evenings) is good, there is a need for both schools and community structures to work with parents to encourage them to get more involved.

A key strategic regeneration and development project for the area will be the development of a town centre. Presently there is a very limited ‘heart’ within the Colin area. The Colin Gateway Project is an important pre-cursor to greater development of such a heart – which ultimately could include redevelopment of the Dairy Farm and development of the Health and Well-being Centre. The Gateway Project will not maximise its potential if it is seen as a standalone project – “the Gateway needs to be a Gateway into something”. Appropriate expertise (e.g. planning, developer), strategic input from across the CNP Board and support from the wider community will be required to deliver this significant opportunity.

An enhanced centre could attract new services to the area, providing opportunities to develop the local economy. This perception of limited local services was supported in the consultation survey. Access to services in the

Colin area is poor – the average distance to the nearest GP is 1.36km and the average distance to the nearest hospital is 7.46km from the nearest hospital. These figures are high relative to other deprived areas. This, and the limited number of local services generally, highlights potential opportunities for growing existing businesses and starting new ones, including social enterprises.

It is also apparent that accessing employment opportunities require consideration. Opportunities within the area, and also outside the area (e.g. John Lewis, House of Fraser, Airport) need to be focussed on.

### **3.5 Social Renewal**

Health is an important and critical issue for the area. Table 3.4 shows that the area, whilst not as bad as other deprived areas in Belfast, has poor health compared to Lisburn Council area and Northern Ireland as a whole. Poor health is linked into issues of poverty and disadvantage, with a variety of causes ranging from alcohol and drug abuse (including increasingly, the use of prescription drugs), poor diet, poor sexual health and fuel poverty. Other priority issues linked to health and well being in the area include mental health, suicide prevention, accident prevention, parenting and domestic violence. One issue in particular that is not talked about is the incidence of sexual abuse to children (leading to alcohol, drug and mental health issues) and long term services to build trust and relationships with people are needed in the area. At present, there is a need to improve mental health assessment procedures in the area. The Colin area is also a hotspot for teenage pregnancy – numbers are high compared to other areas within Lisburn City Council, though not compared to areas in Belfast.

A significant proposal for the area is the development of a Health and Well-Being Centre in the area and that this could include a Children and Young People's Centre. The development of such an investment in the area could be critical for a number of area needs, not least linking into several of the health and well-being issues discussed above.

The social infrastructure of the wider area is recognised as weak in certain instances. For example one issue identified and documented<sup>1</sup> is the development of housing at Lagmore without sufficient development of facilities for the new community. Hence there is a need for investment that would benefit the social and economic infrastructure in the Lagmore area.

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<sup>1</sup> Lagmore Community Forum – Neighbourhood Development Centre Feasibility Study (2006)

Table 3.4  
**Colin Area – Health Indicators**

Comparisons (%)	NRA	Development Office	LGD	NI
	Colin	BRO	Lisburn	NI
All persons with long-term term illness	22.7	29.3	18.2	20.4
Working age persons with limiting long-term illness	25.7	26.7	15.5	17.1
Providing unpaid care	11.5	11.5	11.4	11.0
General Health – Good	68.5	60.4	72.0	70.0
General Health – Fairly Good	17.7	21.1	18.4	19.3
General Health – Not Good	13.8	18.6	9.7	10.7
Source: NINIS				

Anti-social behaviour has been a hugely significant issue for the area for some years. Car crime remains an issue however a growing concerns are the increasing number of burglaries, the abuse of alcohol and increasingly, drugs. Those involved include the young and the activity is often extremely visible in the form of large crowds of young people gathering at known places. There is concern about the issue of displacement for example that provision and activity in one area, simply moves groups to other areas, such as Colin Glen Trust. Other visible signs of anti-social behaviour are litter and graffiti, which are widespread throughout the area. These affect the image of the area and how people, both residents and visitors, feel about the area. Some areas are particularly badly affected, for example the shopping areas in Twinbrook (Jasmine shops) and Poleglass (both Laurel Glen and Colin Mill).

To date the efforts at addressing anti-social behaviour have been largely community led and the community have taken ownership of issues (e.g. car crime). The significant community led efforts through the Safer Neighbourhood Project, and other organisations (e.g. Community Restorative Justice) need to be recognised and supported. It is recognised that the area has an emerging relationship with PSNI. This engagement needs to develop appropriately with sufficient levels of accountability to the local community. The restructuring of District Command Units to eight may raise new issues. Similarly, RPA restructuring means the area may move to Belfast Community Safety Partnership, with whom the area has a very limited relationship at present.

### 3.6 Physical Renewal

The Colin area environment brings with it opportunities and challenges. Wooded glens, rivers and the Belfast Hills set the area in an attractive physical

landscape. The Stewartstown Road is the spine of the area, but the relationship of the road to the adjacent areas is poor. Additionally the neighbourhoods within the area are insular in design and the linkages between them are poor. The Colin Centre is physically well placed to act as a centre, but is still emerging in this role. The proposed Gateway Scheme has significant potential for improving the physical look and image of the central spine of the area, the entrances to the residential areas and the Colin Centre. Other issues affecting the environment include litter and graffiti, which, as noted above are widespread and harm the image of the area for residents and visitors. There is a need to instil civic pride and active citizenship so people take ownership of issues such as litter and graffiti.

Table 3.5  
**Colin Area – Housing Indicators**

Comparisons (%)	NRA	Development Office	LGD	NI
	Colin	BRO	Lisburn	NI
Owner occupied	34.1	37.8	71.0	69.6
Rented households	65.9	62.2	29.0	30.4
Owned outright households	6.4	15.2	25.8	29.4
Households without central heating or without sole use of bath/shower/toilet or without both	3.1	5.7	3.8	5.3
Housing Occupancy rating -1 or less <sup>2</sup>	21.3	14.4	6.5	7.3
Source: NINIS				

Additionally it is noted that there are housing pressures in the area. Colin area's occupancy rating (Table 3.5) indicates overcrowding to almost three times the level of Northern Ireland. With regard to housing need NIHE recorded 280 homeless on the waiting list in the Colin area in 2005/06 (higher than 2004/05 but lower than 2003/04). NIHE figures<sup>3</sup> show that the waiting list and housing stress had both been increasing across the wider West Belfast area. Alongside an ongoing challenge to meet housing need, and additional concerns regarding affordability, there is a need to balance any new housing development with a need for provision of sufficient local services and amenities including space for recreational use. An example is the significant concern amongst residents of the Kilwee area regarding proposed development of a site in the Upper Dunmurry Lane area.

As the area sits on the periphery of both Lisburn and Belfast and has limited employment and services in the vicinity, access to transport is a significant issue for the area. Only one in two households have access to a private car or

<sup>2</sup> The occupancy rating provides a measure of under-occupancy and overcrowding. For example, a value of -1 implies there is one room too few and that there is overcrowding in the household. The occupancy rating assumes that every household, including one person households, requires a minimum of two common rooms (excluding bathrooms).

<sup>3</sup> Greater West Belfast Strategy Progress Report Year Three, June 2006, NIHE.

van, much less than for the rest of Northern Ireland (three in four households have access) putting extra onus on ensuring public transport, both in the form of buses and black taxis serve the area well. Notably this includes connecting estates within the area as well as connecting Colin with other areas. This issue relates to a range of other themes including education (e.g. training opportunities) and employment (e.g. jobs in other areas such as Sprucefield or the International Airport).

### **3.7 CNP Structure, Community Representation and Support and Staff Team**

Work with CNP in development of the vision and action plan has highlighted that the existing structures have been making progress. There is however a need for some issues to be addressed. These relate to the sub-group structure, community representation and support and the CNP staff team.

#### **Sub-Group Structure**

The sub-group structure, and in some cases task-groups below sub-groups, generally remain the appropriate structure for taking action forward. Some specific issues however were observed. Changes recommended include:

- flagship capital projects of significant strategic significance to the area should be undertaken by a central steering group with appropriate expertise. Section 5.2 lists the projects proposed to be undertaken through this structure;
- the economic development sub-group should be replaced by a sub-group focusing on employability, a separate trading arm for supporting existing and developing new social enterprises in the area, whilst the physical development of a town centre is a flagship project that should be taken on by a central steering group; and
- some sub-groups face specific representation and governance issues. Details are articulated in the action plan.

#### **Community Representation and Support**

Observation of sub-group membership and discussion with Board members highlighted the need to more fully engage community representatives who are Board members and support community infrastructure in the area. It is recommended that this is undertaken in the following ways:

- seek to ensure that community representatives are given the opportunity to participate in sub-groups. The practicalities surrounding this (e.g. evening meetings) should be worked out and agreed with community representatives;
- sustain, support and where necessary develop the community infrastructure across the Colin area. The preferred option amongst community representatives is additional resource (possibly a staff member) dedicated to building capacity amongst existing community groups and assisting development of community groups where none

exist. The specification of this resource needs to be identified and agreed;

- appropriate training should be made available to the community infrastructure. A menu of relevant training available (e.g. from Lisburn Community Network, NICVA etc.) should be developed and made available to community structures;
- develop a mechanism for consulting these community structures that is agreed with communities; and
- support Lagmore Community Forum in development of a Neighbourhood Development Centre for the Lagmore area.

### **CNP Staff Team**

Underlying the implementation of the plan is the retention of the current CNP staff team. The staff team plays a direct role with regard to specific thematic action plans in particular with regard to community safety, arts and culture, health and family support, youth and education. Marketing and communicating activities, news and information remains critical across a number of themes and would benefit from a full-time resource. The team is supported by an office manager. The CNP manager has played, and will continue to play a critical role in providing day-to-day leadership to the team, co-ordinating sub-groups, Board, supporting the CNP Chairperson. The CNP staff team provides an important presence on the ground, representing regeneration and renewal efforts within the Colin area.

As highlighted in the section relating to community representation and support, additional resource dedicated to building the capacity of the existing community infrastructure and developing community infrastructure where none exists is recommended.

## 4 Vision Framework

### 4.1 Vision

Previous work has developed the following vision for the Colin area:

*“A neighbourhood where people are happy to live, work and study. A community where families feel safe, people are respected, supported and where achievements of local people are celebrated.”*

A reviewed vision could potentially add “local flavour” e.g. referring to issues raised during consultation and our work with the partnership. The following were considered in refreshing the existing vision.

*“a place with a vibrant town centre”*

*“an area where people are happy to live, work, play and study”*

*“an area where people are proud to say they are from”*

*“an area where the community are empowered to participate and make a difference”*

Putting these together the vision could be updated to read:

*“Colin will be an area with a vibrant centre, where people are happy to live, work, play and study and proud to say they are from. It will be a community empowered to participate and make a difference, where local achievements are celebrated and visitors are welcomed.”*

### 4.2 Addressing the Strategic Priorities for Neighbourhood Renewal

The strategic priorities for Neighbourhood Renewal have been identified by DSD as:

- **Community Renewal** – to develop confident communities that are able and committed to improving the quality of life in the most deprived neighbourhoods;
- **Economic Renewal** – to develop economic activity in the most deprived neighbourhoods and connect them to the wider urban economy;
- **Social Renewal** – to improve social conditions for the people who live in the most deprived neighbourhoods through better co-ordinated public services and the creation of safer environments; and
- **Physical Renewal** – to help create attractive, safe and sustainable environments in the most deprived neighbourhoods.

Based on consultation and discussion the following high-level community, economic, social and physical renewal aims underpin these priorities in the Colin area.



### **Community Renewal**

1. development of civic pride in the Colin wide area and in achievements of people from the area;
2. support, develop and engage community structures across Poleglass, Twinbrook, Lagmore and Kilwee;
3. develop community through the CNP thematic activity; and
4. develop youth work in a co-ordinated manner to optimally serve the youth population in the area.

### **Economic Renewal**

1. develop a vibrant heart to the area, bringing in investment and enhancing the local economy;
2. help the schools and community work closely together to help maximise the benefit of the school facilities for the wider community;
3. help parents to support their infants and children through primary, secondary school and beyond to develop practical and social skills as well as to achieve their qualifications and career potential;
4. work to ensure that everyone can access appropriate and relevant education and skills training programmes;
5. develop an appropriately skilled workforce to take full advantage of existing and new paid employment opportunities and reduce the reliance on benefits; and
6. develop the potential of social enterprises for employment and service delivery in the area.

### **Social Renewal**

1. develop services and deliver preventative programmes to address the physical and mental ill health issues of local people and promote physical and emotional health and well-being. Particular issues to focus on include drug and alcohol abuse, sexual health, diet and mental health;
2. promote citizenship and reduce anti-social and criminal behaviour including street-drinking, litter and graffiti;
3. support community led activity, in particular the Safer Neighbourhood Project, aiming to reduce anti-social and criminal behaviour;
4. ensure that high quality and appropriate services and resources are accessible to the local community and coordinated across agencies; and

5. provide opportunities for (active and passive) recreation and leisure activities for all residents (and which bring people together regularly) throughout the weeks, months and year.

### **Physical Renewal**

1. create and maintain a clean, tidy and physically attractive environment throughout all of the Colin area;
2. seek to maximise the benefit of the natural amenities of the area, in particular the wooded glens and surrounding hills;
3. seek to create a physically well-linked and cohesive community around a vibrant town centre;
4. ensure that planning is sensitive to the need for, use and maintenance of green spaces;
5. develop and maintain safe outdoor play spaces and facilities for children, young people and families; and
6. undertake physical renewal activities in close consultation with the local community recognising distinctive needs across the area.

### **4.3 Delivering the Vision**

The CNP will be the central vehicle for overseeing the delivery of the vision for the area. Key principles for effective delivery include:

1. an agreed and practical plan of action that can change and respond to needs and opportunities as they arise;
2. a realistic and genuine approach to the skewing of resources and expenditure by Departments and Agencies working in the Colin area to meet the locally expressed need;
3. positive and timely monitoring of progress in relation to the actions, and appropriate action where necessary; and
4. ongoing engagement and involvement of the local community in the renewal process, in particular through community representation and participation on sub-groups and Board.

The following action plan provides a clear basis for partnership delivery and buy-in from all of the stakeholders needed to deliver positive and long-term change in the Colin area.

# 5 The Action Plan

## 5.1 Structure

The action plan is structured around the sub-group structure of CNP. Therefore there are actions across the following six themes:

- Health for All;
- Education;
- Economic Development;
- Community Safety;
- Environment and Recreation; and
- Youth.

The action plan contains a separate section addressing CNP staffing needs. Hence there is an additional section:

- CNP Staff Team

## 5.2 Flagship Capital Projects

It is noted that whilst the action plan is presented according to the sub-group themes listed above, and all actions are considered important, certain capital projects have been identified as being of key strategic importance for the area. As a result central steering groups bringing together appropriate expertise will be set-up to oversee the implementation of these projects.

The projects proposed to be undertaken in this way are:

- Development of Colin Town Centre;
- Development of a Neighbourhood Development Centre in Lagmore;
- Re-development of Jasmine shops complex;
- Development of a health and well being centre; and
- Sports Zone at Sally Gardens.

These projects have been flagged within the action plan as follows:




- flagship project.

For these projects the lead community responsibility has been highlighted as CNP rather than as a particular sub-group.

**ENVIRONMENT and RECREATION**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:  – Young disengaged turn to anti-social behaviour; – Traditional community ethos is being eroded; – Early school leavers disengage from key sporting activities.	To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.  through sport  through play  through arts and culture	Support and build capacity of Colin Sports Association		CNP			Ongoing	Meetings, developments and active committee	
		Develop a Colin Sports Development Programme		Colin Sports Association	LCC / Sport NI		October 2007	Plan produced	
		Utilise Brook Activity Centre (synthetic pitch, 2 soccer and GAA pitches) within Sports Development Programme		Colin Sports Association	LCC / Sport NI		October 2007	Plan produced	
		To implement Coach Education programme amongst all clubs in area	Approx. £5,000	Colin Sports Association	LCC		September 2007	Aim per club - train 10 in child protection, 10 in Governing Body Foundation course and 4 in first aid.	Number of awards.  Link with LCC "Club Mark" award
		To develop more sport specific coaches per year	£200 per Level One Course	Colin Sports Association	LCC		April 2008		Number qualified
		To promote effective links between schools and clubs		Colin Sports Association	LCC / Sport NI	Local schools	March 2008	Set of protocols agreed between schools and clubs	

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:  – Young disengaged turn to anti-social behaviour; – Traditional community ethos is being eroded; – Early school leavers disengage from key sporting activities.	To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.  through sport  through play  through arts and culture	To increase uptake of LCC small grants scheme for clubs / groups and talented individuals	LCC – Council wide scheme	Colin Sports Association	LCC		December 2007	Number of applications	Uptake / grants secured
		To support Lisburn Sports Awards by entering nominations		Colin Sports Association	LCC			Participation in awards	Awards won

ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:</p> <ul style="list-style-type: none"> <li>- Young disengaged turn to anti-social behaviour;</li> <li>- Traditional community ethos is being eroded;</li> <li>- Early school leavers disengage from key sporting activities.</li> </ul>	<p>To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.</p> <p>through sport</p> <p>through play</p> <p>through arts and culture</p>	<p>Sustain employment of sports officer dedicated to the Colin area in longer term</p>		<p>CNP, Colin Sports Association</p>	<p>Sport NI</p>	<p>LCC</p>	<p>Current post funded until 2009 with possibility of one year extension (2010)</p>		<p>One year extension funded - 2010</p>
		<p>Assess the feasibility and sustainability of sports and play facilities in the neighbourhood. Including, MUGA at White's Rise and Lagmore</p>	<p>£5000 per feasibility study</p>	<p>CNP Environment and Recreation sub-group</p>	<p>LCC / BRO</p>			<p>Report produced</p>	<p>Report</p>
		<p>Take forward recommendations from current consultation and report on future use and management of Lagmore</p> <p>Move to design, funding and construction phases</p>		<p>CNP Environment and Recreation sub-group</p>	<p>LCC / BRO</p>		<p>Summer / Autumn 2007</p> <p>2008-2009</p>		
		<p>Feasibility, development and implementation of Sally Gardens Sports Zone</p>	<p>£5000 per feasibility study</p>	<p>CNP</p> 	<p>LCC</p>		<p>Sally Gardens – expectation of 3 years</p>	<p>Report produced</p>	<p>Report</p>

ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:</p> <ul style="list-style-type: none"> <li>- Young disengaged turn to anti-social behaviour;</li> <li>- Traditional community ethos is being eroded</li> <li>- Early school leavers disengage from key sporting activities.</li> </ul>	<p>To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.</p> <p>through sport</p> <p>through play</p> <p>through arts and culture</p>	<p>Lobby and agree protocols to ensure play and leisure facilities are available at evenings and weekends when most needed.</p> <p>(at Brook centre, Sally Gardens etc.)</p>	<p>Evening and weekend Staffing</p>	<p>CNP Environment and Recreation sub-group</p>	<p>LCC / BRO</p>		<p>Autumn 2007 on</p>	<p>To what degree are access to facilities extended?</p>	



ENVIRONMENT and RECREATION										
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones	
<p>Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:</p> <ul style="list-style-type: none"> <li>- Young disengaged turn to anti-social behaviour;</li> <li>- Traditional community ethos is being eroded;</li> <li>- Early school leavers disengage from key sporting activities.</li> </ul>	<p>To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.</p> <p>through sport</p> <p>through play</p> <p>through arts and culture</p>	<p>Support and develop capacity of Colin Arts and Cultural Forum.</p>	<p>Arts and Culture Officer –</p> <p>Approx £20,000</p>	<p>CNP / Arts and Cultural Forum.</p>	<p>LCC / Arts Council</p>		<p>By Dec 2007</p>	<p>Review of progress</p>	<p>Arts and culture plan</p>	
		<p>Establish the Colin School of Music incorporating Traditional Music, and modern forms. We will use a local school (already talking with St Colms) and run a variety of workshops for people to choose from</p> <p>Check if schools already have instruments that could be used</p>	<p>£7,500 per annum for tutors and venue hire but excluding instruments</p>	<p>CNP / Arts and Cultural Forum.</p> <p>CNP (help via education sub-group)</p>				<p>Sept 2007</p>	<p>Monitor uptake</p>	<p>First intake</p>
		<p>Establishment of a drama school within the Colin area. Use drama as a tool to address the issues effecting people within the Colin area.</p>	<p>£4,500 per annum for tutors, venue hire etc.</p>	<p>CNP / Arts and Cultural Forum.</p>				<p>Sept 2007</p>	<p>Monitor uptake</p>	<p>First intake</p>


**ENVIRONMENT and RECREATION**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
	To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.	Include theatre and dance space within the building of a community health and well-being centre	Cost of health and well being centre	CNP / Arts and Cultural Forum.	Health Trust. Arts Council, BRO		2009		Physical development of centre.
	through sport through play through arts and culture	Use school facilities as venues for theatre productions in the area		CNP / Arts and Cultural Forum.		Schools	Sept 2007	Agreed protocol	

ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>Insufficient provision and co-ordination of recreation, leisure and sports facilities. Subsequent issues include:</p> <ul style="list-style-type: none"> <li>- Young disengaged turn to anti-social behaviour;</li> <li>- Traditional community ethos is being eroded;</li> <li>- Early school leavers disengage from key sporting activities.</li> </ul>	<p>To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.</p> <p style="padding-left: 40px;">through sport</p> <p style="padding-left: 40px;">through play</p> <p style="padding-left: 40px;">through arts and culture</p>	Use 3 theatre productions per year to address issues effecting people e.g. alcohol/ drug abuse, bringing up by young people etc.	Out of £4,500 budget above.	CNP / Arts and Cultural Forum.	Health Trust. Arts Council, BRO		End 2007	Participation	
		Run Art workshops throughout the year including Easter, St Patrick's day, Halloween/Nationals parents week and Christmas	TBC	CNP / Arts and Cultural Forum.			End 2007	Participation	
		Run a festival programme in August. Target low income families.	Approx. £10,000	CNP			August 2008	Participation	
		<p>CNP to establish links with Feile an Phobal and Lisburn City Arts and West Belfast Arts Strategy</p> <p>- hold WB Festival events in Colin area</p> <p>- further develop art trail from Shankill to Colin Area</p>	Cost of hosting festival events	CNP / Arts and Cultural Forum.	LCC / Arts Council	Feile an Phobail	Ongoing	Number of additional festival events	

ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
	<p>To create a culture of positive leisure activities within the Colin community that can create a sense of belonging and ownership.</p> <p>through sport</p> <p>through play</p> <p>through arts and culture</p>	Run an 'Enchanted Evening' event in the Colin Glen Trust	Approx. £2,000	CNP / Arts and Cultural Forum.			End 2007	<p>Participation in event.</p> <p>Feedback after event.</p>	Successful running of the event

<b>ENVIRONMENT and RECREATION</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource Implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Environmental Issues - The quality of the Colin area environment, including the cleanliness, is a key issue.	To maximise the quality and amenity of the existing landscape environment in particular providing high quality public realm and making the best use of natural resources (e.g. rivers and forest)	Development, approval and implementation of Gateway project		CNP	Planning Service, LCC, DRD Road Service	Environment Sub-Group may have some supporting responsibility		Pre-cursor to Colin town centre.	
		Promote Colin Glen Trust as an exemplar for others to learn from (hills and facilities across North and West Belfast)	Marketing Costs	Colin Glen Trust	Environment & Heritage Service BCC Parks Department	Belfast Hills Partnership, Ulster Wildlife Trust, National Trust	Ongoing		Tours and visits.
	Access to Belfast Hills	Develop secure routes to hills from Colin	TBC	Belfast Hills Partnership	LCC	CNP	2008		Routes developed
	Hydro Electric Generation	Seek funding to implement Colin River Hydro Project	Independent business plan has been completed – estimating costs of £600,000	Colin Glen Trust	BRO	NIE, Low Carbon Solutions, University of Ulster	2008		Funding secured. Project implemented
	Good links with City Council – at present Lisburn City Council and after RPA, Belfast City Council*	Maintain relationship with Lisburn City Council and develop relationship with Belfast City Council			CNP	BCC/LCC		Ongoing	

ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Environmental Issues - The quality of the Colin area environment, including the cleanliness, is a key issue.	Physical regeneration of Jasmine shops	Undertake economic appraisal.	Approx. £5000	CNP 	NIHE	Twinbrook Residents Association	April 2008	Report	
	Physical regeneration of Poleglass shops	Physical redevelopment programme  <ul style="list-style-type: none"> <li>• Colin mill shops; and</li> <li>• Laurel Bank shops;</li> </ul>	Approx. £5000 (Cost of appraisal)  Cost of physical redevelopment	CNP Environment and Recreation sub-group	NIHE	Poleglass Residents Association		Physical improvement  Reduction of graffiti, litter and other anti-social behaviour	
	To maximise the quality and amenity of the existing landscape environment	Consideration of other physical improvements:  <ul style="list-style-type: none"> <li>• Redesign cul-de-sacs in Poleglass (garden at the front of the houses)</li> <li>• Redesign of area around Cloona House</li> </ul>	Approx. £50,000	CNP Environment and Recreation sub-group  Cloona House	LCC		Mid 2008	Physical improvement	

<b>ENVIRONMENT and RECREATION</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource Implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Environmental Issues - The quality of the Colin area environment, including the cleanliness, is a key issue.	To maximise the quality and amenity of the existing landscape environment	Develop solutions to reduce litter (more bins, more frequent collection etc.)		CNP Environment and Recreation sub-group	LCC	Local businesses (e.g. takeaways)	End 2007	More bins and collections.  Reduced litter.	
		Test potential for development of a social economy litter collection / graffiti clean-up company.	Cost of feasibility study (Approx £3 -5,000)	CNP Environment and Recreation sub-group	Statutory supporter - TBC	CNP Economic Development Sub-Group	End 2007		Company set-up.
		Community litter and graffiti clean-ups linked with schools, community groups etc. Aimed at education / prevention		CNP Environment and Recreation sub-group  (link with education and youth sub-groups)	Schools		Sept 2007	No. of clean-ups and no. of participants	
		Advertise & enforce litter laws & penalties	Cost of additional signage, promotion & enforcement	CNP Environment and Recreation sub-group	LCC		Immediate		

**ENVIRONMENT and RECREATION**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>Housing needs of West Belfast is putting focus on possible development sites - Colin presents a range of sites to developers. There is a clear need to:</p> <ul style="list-style-type: none"> <li>balance social housing with private housing (affordability issue)</li> </ul> <p>New housing needs to be matched with provision of appropriate facilities</p>	<p>All new developments in Colin area reflect community need and are matched with appropriate facilities</p>	<p>Lands (two sites) at Upper Dunmurry Lane in the Kilwee area. Local community wish to maintain open space for leisure and recreation use. Sub-group to work with local community and lobby appropriately.</p>		<p>CNP Environment and Recreation sub-group</p>	<p>NIHE/ Habinteg / Planning Service</p>	<p>Kilwee Residents Association  WBPB Planning Officer</p>	<p>Ongoing</p>		
		<p>Use WBPB Planning resource and expertise to facilitate planning and lobbying issues.</p>		<p>CNP Environment and Recreation sub-group</p>		<p>WBPB</p>	<p>Ongoing</p>		
		<p>Put in place a procedure for monitoring Planning Applications to ensure that possible play/ recreation / leisure / environmental sites are protected from inappropriate development.</p>		<p>CNP (with assistance from NIPPA / Playboard)</p>	<p>LCC</p>	<p>WBPB</p>	<p>Ongoing</p>		



ENVIRONMENT and RECREATION									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Concern that the area possesses no townscape character and is vulnerable to significant change with limited local influence	Control inappropriate development.	Investigate potential of getting part of area assigned as an 'area of townscape character'		WBPB	Planning Service	CNP Environment and Recreation sub-group	2009		
Transportation Issues: <ul style="list-style-type: none"> <li>• remoteness of Colin/accessibility; and</li> <li>• linking estates is important.</li> </ul> Concern re lorries transporting landfill	Improved public transport in local area	Test feasibility of increasing linking routes / circular routes within the Colin area.	Approx £5000	CNP Environment and Recreation sub-group	Translink	WB Taxi Association	End of 2007		Report
	Low cost of public transport for the Colin area	Work with Black Taxi Association to ensure low cost of public transport for the Colin area		CNP Environment and Recreation sub-group	WB Taxi Association		Ongoing	Is cost of taxi fare maintained?	
		Lobby roads service regarding concerns with frequency of lorries going to landfill sites.		CNP Environment and Recreation sub-group	Roads Service		Immediate		

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes, drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	To make Colin a safe and secure environment.	Sustain Community Safety Officer post to continue to drive the community safety programme	See final section of Action Plan on CNP Staff team	CNP	NIHE	BRO	Immediate	Monitoring crime data etc	Post sustained and secured
		Produce community safety strategy for Colin area		CNP Community Safety sub-group	Community Safety Unit		End 2007		
The Safer Neighbourhood Project has been a successful project engaging up to 200 volunteers. The project needs to be supported and sustained.	To make Colin a safe and secure environment.	Develop and implement a strategy to support and develop the Safer Neighbourhood Project to: -sustain the volunteer network; -address training needs; and -administration needs.	Strategy to identify resource implications	CNP Community Safety sub-group	Community Safety Unit		April 2008		
		Undertake a feasibility study to investigate potential of SNP becoming a social economy enterprise.	Approx.- £5000 for feasibility study	CNP Community Safety sub-group	Community Safety Unit	CNP Social Enterprise Sub-Group	April 2008		

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	To make Colin a safe and secure environment and increase awareness of community safety issues	Seek to secure longer term funding for the CRJ project.	CRJ to develop costings.	CRJ	NIO Community Safety Unit	CNP Community Safety Sub-Group	2007-2010		Longer term funding secured
		Investigate potential of developing Community Safety Warden Scheme.  Learn from experience of other areas.	Salary cost of wardens  Overheads.	CNP Community Safety sub-group	LCC  NIO Community Safety Unit		April 2008		
		Run a community safety day annually	Approx. £5,000	CNP Community Safety sub-group	LCC, NIHE	PBNI, Youth Justice Agency, BRO, CRJ	Sept 2007	Evaluate community awareness	

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.</p>	<p>To make Colin a safe and secure environment and increase awareness of community safety issues</p>	<p>Work with Impact to highlight the dangers of car crime through the use of drama to engage with young people</p>	<p>£2,000</p>	<p>CNP / Arts and Cultural Forum.</p>		<p>Impact</p>	<p>Autumn 2007</p>	<p>Evaluate community awareness</p>	
		<p>Develop existing art piece on Stewartstown road that highlights the importance of essential services</p>	<p>Cost of art piece development</p>	<p>CNP / Arts and Cultural Forum.</p>	<p>Essential Services Group</p>		<p>Autumn 2007</p>	<p>Evaluate community awareness</p>	
		<p>The use of puppetry and colouring competitions with primary children to create awareness of road safety</p>	<p>£1,000</p>	<p>CNP / Arts and Cultural Forum.</p>		<p>Schools / youth groups</p>	<p>2007-2008</p>	<p>Evaluate community awareness</p>	

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	To make Colin a safe and secure environment.	Promote, sustain and develop Home Security Project and celebrate success.	Approx. £5,000	CNP Community Safety sub-group			2007 - 2008	Numbers benefiting	
		Lobby for enforcement of tenancy conditions etc.		NIHE			LCC	Ongoing	
		Launch and implementation of the Colin Neighbourhood Community Charter with new tenants.		CNP	NIHE / Housing Associations	Private rental agencies	Summer 2007	Reduced neighbourhood disputes.	
		Develop existing and emerging links with statutory organisations – identify appropriate engagement and accountability mechanisms		CNP	PBNI / Youth Justice Agency / PSNI		Immediate		
	To make Colin a safe and secure environment for older residents & vulnerable adults.	Develop and sustain the Good Morning Colin Project.	Project costs (£72,000 secured from BRO)	CNP/C.S. Sub Group	NIO C.S. Unit / SEHSCT  BRO	Lisburn C.S. Partnership	From April 08	Increased Clientele – Increased take up of other available services.	Sustainability Achieved

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.</p>	<p>To make Colin a safe and secure environment.</p>	<p>Lobby justice system over community frustration with serial offenders</p>		<p>CNP Community Safety sub-group  SNP</p>	<p>PSNI  Youth Justice Agency</p>		<p>Ongoing</p>		
		<p>Prepare conditions around facilitating relationship building with a police service accountable to the local community.  PSNI as well as CNP should invest in building relationship (i.e. it cannot just be CNP)</p>		<p>CNP Community Safety sub-group</p>	<p>PSNI   PSNI</p>		<p>Summer 2007 / ongoing</p>	<p>Levels of engagement with police.</p>	<p>A strategy for policing in the area.</p>
	<p>Good links with Community Safety Partnership – at present Lisburn CSP and after RPA, Belfast CSP</p>	<p>Develop relationship with Lisburn Community Safety Partnership and develop new relationship with Belfast Community Safety Partnership</p>		<p>CNP Community Safety sub-group</p>	<p>LCC / BCC Community Safety Partnerships</p>		<p>Immediate</p>		

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones	
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	Address abuse of drugs and alcohol	Continue to work with Licensed Vintners Association to get licences to adopt 'code of conduct'.		Community Safety sub-group/ Licensed Vintners Association			Ongoing	Levels of on street drinking		
		Advertise & enforce street drinking laws & penalties	Cost of additional signage, promotion & enforcement £2,000	CNP Community Safety sub-group	LCC		October 2007	Levels of on street drinking		
		Production of DVD's with various themes that affect the Colin community. E.g. drugs & alcohol, at risk adults	Approx. £5,000	CNP / Arts and Cultural Forum	CNP Community Safety sub-group	CNP Community Safety Sub-Group		Ongoing	Evaluate community awareness	
		Develop a West Belfast Anti-Street Drinking & Underage drinking campaign	Cost of campaign materials / advertising.	CNP/Other N.Ps/Falls Council	NIO C.S. Unit SEELB/BEELB/ Health & S.S. Trusts	Major alcohol production companies. Off License Holders		Launch campaign July 07	Reduction of Alcohol misuse	Safer & Cleaner Streets.
		Specific drug & alcohol awareness programmes for Travelling community.	Cost of programmes			Drug & Alcohol Forum/CS sub group.		Oct 07	Numbers attending	Engagement with settled community and services

**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.</p>	<p>Address abuse of drugs and alcohol</p>	<p>Work with authorities over planning and design issues related to anti-social behaviour 'hot-spots'.</p> <p>Including -</p> <p>restricting physical access to Woodside Forest / Laurel Glen</p> <p>develop action plan for other 'hotspot' areas e.g. additional lighting.</p>	<p>Cost of physical developments</p>	<p>CNP Community Safety Group</p>	<p>NIHE / BRO</p>	<p>WBPB</p> <p>Woodside Residents Association</p>	<p>Ongoing</p>		<p>Physical re-development / re-design implemented</p>




**COMMUNITY SAFETY**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	Address abuse of drugs and alcohol	See Health for All's actions regarding drugs and alcohol		CNP community safety sub-gp to link with Drug and Alcohol Sub-group of Health for All			Ongoing		
	To create a sense of Civic Pride, ownership and community values within the area.	Promotion and celebration of positive news through Colin Newsletter – 3 times per year	Cost of Colin Newsletter	CNP	BRO		Ongoing	uptake	
	Sustain and develop midnight soccer		£4,000 per ten week programme	CNP	LCC		Ongoing	Participation levels	Secure funding for 2 programmes per annum longer term
	Sustain and develop Summer Scheme		Summer scheme costs	CNP Youth sub-group	SEELB LCC		Ongoing	Participation levels	

**COMMUNITY SAFETY**

<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource Implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
The community has consistently raised anti-social behaviour as a key social issue affecting quality of life in the area. The various forms of such behaviour includes drug and alcohol abuse, street drinking, burglary and car crime, littering and graffiti.	To create a sense of Civic Pride	Littering and graffiti – see environment and recreation sub-group for specific actions.		CNP Env and Rec sub-group		CNP Community Safety			

ECONOMIC DEVELOPMENT									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The need identified should be taken forward in a different structure.	Clarity with regard to governance and focus.	Develop an employability sub-group.  Membership to include representation from education, training, employers and ethnic minorities.		CNP Board			Commence development of structure immediately	CNP Board to monitor	Implementati on of new structure
		Social enterprise should be taken forward through a separate trading arm.  Consider other examples where partnerships have successfully created a separate trading arm (e.g. East Belfast Partnership)		CNP Board					
		The development of the town centre for the Colin area is hugely strategic project for the area cutting across all themes.  It should be progressed through a central group set-up to oversee strategic flagship projects.		CNP Board 					


<b>Economic Development - Employability</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource Implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Employability is a critical issue for the area. Many are lacking appropriate skills required for employment.	Improved employability.  Appropriate training / preparation for employment is available and accessible to Colin community.	Work with key employers and local training providers to identify skill gaps.		CNP	DEL	WBPB	Dec 2007		
		Develop better links with existing employment and employer organisations in the area (e.g. Job Assist Centre, Employers Forum)		CNP	DEL	WBPB	Immediate		
	Programme of activity should include specific consideration of ethnic minorities including Travelling Community	Support education sub-group devise appropriate training packages for those leaving school to develop essential skills.		Education sub-group	DEL	Employability Sub-Group	Immediate	Participation levels	
		Courses for 50 young people annually.	Cost of courses						
		Develop with schools and companies a strategy to provide work experience opportunities.  Opportunities for 20 young people annually.	In kind contribution of companies	Employability Sub-Group	DEL	WBPB and schools	Immediate	Number of work experience opportunities undertaken	

Economic Development - Employability									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Employability is a critical issue for the area. Many are lacking appropriate skills required for employment.	Development of entrepreneurial culture in area	Continue to support and develop entrepreneurial culture/ business start-up rates.  Run an entrepreneur awareness programme in local schools	Approx. £5,000	Glenwood Industrial Estate	DETI/INI	Employability sub-group  Local schools	September 2007	Number of schools and students participating	
	Enhanced relationships with employers.	Target opportunities (e.g. John Lewis, House of Fraser, international airport, health and well-being centre, construction sector, new hotels) and create 'mini action plans' for employment addressing training, transport, interviews etc.  Work with organisations (e.g. Invest NI, LEA) to develop a strategy to promote the area (internally and externally)		CNP Economic development sub-group	DEL DETI Invest NI	ESB / BITC  Glenwood	Immediate		


**Economic Development - Social Enterprise**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
A development of social enterprises in the area could provide employment opportunities and increased levels of available services.	Increased employment opportunities and service provision in the Colin area.	Establish separate trading arm to take forward social enterprises in the area		CNP			September 2007		
		Develop a strategy for expanding the local social economy  This should include  - support and expand existing enterprises where need is established (e.g. Colin Care)  - developing new enterprises (e.g. litter / graffiti clean-up, landscape business, driving school)  -set targets regarding new businesses and employment	Cost of training.	CNP Social Enterprise Trading Arm	DETI/BRO	WBPB	April 2008	Plan produced	


**Economic Development - Development of Town Centre**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The development of four large neighbourhoods each developed in different decades, in unlinked sites and without a natural or agreed centre created an area without a vibrant economic heart.</p>	<p>To develop the Colin Town Centre (former Dairy Farm) and Stewartstown Road as a centre for the Colin Community.</p>	<p>Secure appropriate expertise (planners, developers etc.) to progress Gateway in light of wider and more substantial plans for development of an economic centre.</p>	<p>In kind contribution where possible.  Cost of professional services where not.</p>	<p>CNP</p> 	<p>LCC  DSD</p>	<p>WBPB</p>	<p>End of 2007</p>		
		<p>Progress concept in close liaison with community:</p> <ul style="list-style-type: none"> <li>- include community representative on sub-group; and</li> <li>- engage and consult wider community during development of concept and design of town centre.</li> </ul>	<p>Cost of road show consultations  Advertising events.  Inclusion of articles in Colin News</p>				<p>Ongoing</p>	<p>Community representation - participation in sub-group  Number of people consulted.  Community buy in.</p>	<p>Consultation events</p>
		<p>Engage with owners to develop coherent plan for the Dairy Farm.</p>			<p>BRO</p>	<p>WBPB</p>	<p>Immediate</p>	<p>New development plans</p>	

**Economic Development - Development of Town Centre**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The development of four large neighbourhoods each developed in different decades, in unlinked sites and without a natural or agreed centre created an area without a vibrant economic heart.</p>	<p>To develop the Colin Town Centre (former Dairy Farm) and Stewartstown Road as a centre for the Colin Community.</p>	<p>Development, approval and implementation of Gateway project.</p>	<p>Economic appraisal, Approx. £10,000  Initial Gateway project - £3.5 million.</p>	<p>CNP </p>	<p>LCC</p>		<p>2009</p>		<p>Implementation of Gateway project</p>
		<p>Lobby DSD to get area designated as town centre and to produce development brief.</p>			<p>DSD</p>		<p>Early 2008</p>	<p>Development brief produced.</p>	<p>Developer interest</p>
		<p>Physical development of centre</p>	<p>Significant public &amp; private investment.</p>		<p>DSD</p>	<p>Private sector developers</p>	<p>2009 on</p>		<p>Significant inward investment.</p>



<b>HEALTH</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
The local population suffers from poor health. This is interlinked with a range of poverty issues. The area has a high proportion of young people who are commonly caught in cycles of poor health, low educational achievement, low expectations etc.	Development of Health and Well Being Centre and Children and Young People's Centre in the area  Investigate balance between a physical centre and outreach to the area	Undertake economic appraisal.	Approx. £5000	CNP 	South Eastern Health and Social Care Trust (SEHSCT)	NIPPA  Atlantic Philanthropies  Strategic Investment Board  BITC	By Summer 2007	Completed appraisal	
Health Improvement Plan for the Colin area developed and implemented	Colin Health Improvement Plan	Finalise & agree priorities for 07/09  Identify and agree: - implementation process; - action plans of sub-groups; - monitoring and evaluation	£15,000 annually	CHFA	SEHSCT	Investing for Health EHSSB	Completed	Annual performance monitoring against agreed actions	£15k secured annually from IFH

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Health Improvement Plan for the Colin area developed and implemented	Mechanisms for identifying and defining ongoing needs and priorities	Agree mechanisms to inform and develop further training of key workers in IfH/NINIS website		CHFA	IfH	South Eastern Health and Social Care Trust	completed	Needs and priorities identified and reported accurately	
	Mechanisms to communicate and inform partners and community on health needs, priorities and actions of CHFA	Agree mechanisms to develop and maintain health information and communication across community, including ethnic minorities.  Meet with key personnel in new Health Trust		CHFA	Community Development & Health Development Workers	Community reps	Ongoing	Bi-monthly task group reports to CNP  By Sept 2007	
	Mechanisms to identify specific community health profiles and need and feed into HIP process.	Agree mechanisms for completion/ updating of health profiles and feedback to CHFA		CHFA	Community Development & Health Development Workers	South Eastern Health and Social Care Trust	6 monthly	Local CHDW 6 monthly needs assessment collated and fed into CHFA priority setting	

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
A co-ordinated programme of action is needed to reduce poverty and social exclusion across vulnerable groups in the community and particularly in families with children.	Improved communication and working links with communities and people from marginalised groups (e.g. travellers, black and ethnic minorities/individuals/groups, older people, young parents and men) and develop mechanisms to identify health need and specific action plan	Identify and implement current mechanisms/ actions that engage people from marginalised groups, gaps and best ways forward  Agree feedback mechanisms into CHFA andCNP		CHFA	Community Development & Health Development Workers	An Monia Tobher  NIHE  All providers in area			
	Develop work with An Munia Tober to increase access to services for travellers.	Work with partners to develop mechanisms that will promote and facilitate better access to local services - health and social services, Sure Start, housing, play workers, voluntary organisations etc.		CHFA	Community Development & Health Development Workers	An Monia Tobher  NIHE  All providers in area			

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
A co-ordinated programme of action is needed to reduce poverty and social exclusion across vulnerable groups in the community and particularly in families with children.	Improve access and availability of information, advice and support on a range of benefit	Identify and map current benefit advice and support services in the community	Utilise resources and services  Benefits & advice on debt info. day	CHFA	SSA	Advice NI and CAB, Colin 50+ Forum, Age Concern NI, Help the Aged, Sinn Fein Advice, NIAPN,SSA.	August 08	Report on identified current benefit advice and support services in the community	
		Develop links with Advice Northern Ireland and CAB to address potential gaps in advice services and to agree a way forward in ensuring effective development of local services in line with the regional strategy for reshaping advice services.					October 08	Uptake of new clients using advice service	
		Develop a campaign to promote and improve benefit uptake in the Colin area.					Mid Nov 07 May 08	Uptake of benefits info. from SSA	



**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>A co-ordinated programme of action is needed to reduce poverty and social exclusion across vulnerable groups in the community and particularly in families with children.</p>	<p>Develop actions to improve the health and well-being of disabled people and their families</p>	<p>Develop action to increase access to all existing facilities for disabled people and to increase awareness of their diverse needs.</p> <p>Explore the development of a community based volunteering or befriending scheme and social inclusion for individual disabled children and young people and develop relevant training/skills base.</p> <p>Work to increase the provision of services for people with a disability within the Colin area.</p> <p>Work to ensure adequate provision for disabled children.</p>	<p>Any new scheme developed will require considerable financial outlay &amp; may need a paid person to develop/ manage such a scheme</p> <p>*Require approx £15,000 to deliver “Face 2 Face” volunteer befriending. Training &amp; support from Positive Futures</p>	<p>CHFA</p>	<p>SEHSCT</p>	<p>Colin Family Focus</p> <p>Various Voluntary Sector deliverers</p>	<p>Action plan developed by Sept 2007</p> <p>Decisions made by end of 2007 as to services to be developed</p> <p>Ongoing</p>	<p>Action Plan in place</p> <p>Minutes of meetings and new partnerships formed</p> <p>How many of the recommendations from the mapping exercise have been achieved</p>	<p>Funding streams sought to finance this initiative</p>

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Increase provision and improved access to mental health promotion services in the Colin area	<p>Undertake a mapping of current service provision</p> <p>Produce and disseminate a local directory of services.</p> <p>Disseminate information and training on models of good practice.</p> <p>Establish mechanisms to review, monitor and evaluate the development of Mental Health Services in the area and for issues such as trauma, sexual, physical and emotional abuse and domestic violence.</p>	<p>Completed</p> <p>Completed</p> <p>£500</p>	<p>CFHA (Mental Health Community of Interest)</p> <p>Colin Emotional Health and Well Being Task Group</p>	<p>EHSSB, SEHSCT, Colin Counselling</p> <p>SET</p>	<p>Colin Neighbourhood Partnership</p> <p>Footprints</p> <p>Colin counselling</p>	Twice yearly events	<p>Numbers attending</p> <p>Evaluation on the day</p>	<p>Understanding families event in Mar</p> <p>Follow up planned</p>
		<p>Develop awareness of mental health within the community through:</p> <ul style="list-style-type: none"> <li>- promote National Health Week</li> <li>- local drama</li> <li>- Community radio station Féile FM</li> </ul>	£500	CFHA	SE Trust,	Colin Counselling		<p>Attendance at events</p> <p>Mental health attitudes survey</p>	Event planned for WMHD 07

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Increase provision and improved access to mental health promotion services in the Colin area	<p>Secure increased provision/ counselling services for young people under the age of 18.</p> <p>Organise Planning event for future development of Colin Counselling</p> <p>Lobby for an improvement in mental health services in the area</p>	£400	CHFA	SE HSST  SE HSST/IFH	<p>Colin Counselling</p> <p>Community Mental Health Team/Community Dev. Workers/CNP</p> <p>BITH/CNP</p>	<p>April 08</p> <p>Sept. 08</p>	<p>Numbers accessing service/GP &amp; other Health Service Referrals</p> <p>Strategy for future development.</p>	Increasing numbers accessing services
		<p>At present, all referrals for mental health have to be done through a GP. Lobby Trust to allow one person in the community who can/will know people's needs to refer people. This can be done through the Colin Counselling Project and one person could be nominated.</p>		CHFA	SE HSST	Colin Counselling	Ongoing		



**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Develop the provision and co-ordination of suicide prevention services in the area.	<p>Develop mechanisms to ensure there is a consistent focus on the issue rather than reacting to incidents after they happen.</p> <p>Support the co-ordination of work by local agencies in relation to suicide prevention, intervention and postvention.</p> <p>Work with local providers to ensure the effective promotion of support services in the area.</p> <p>Maintain knowledge of emerging research and trends and as a result support the ongoing development of local services.</p> <p>Produce suicide prevention DVD with local young people for young people</p>	In kind contribution from the organisations who have nominated representative to Taskgroup and Taskgroup Action Group	Suicide Prevention Task Group	IfH, SEHSST,	CNP, MACS, CLOONA, Colin Surestart, Colin Counselling	Ongoing	Monthly Taskgroup meetings and action groups – action groups meet between monthly Taskgroup meetings to ensure commitments are followed up and reports to CHFA	<p>Adopt data driven suicide prevention approach (USAF)</p> <p>June: Concerned About Suicide leaflet to every home</p> <p>June: D.U.M.P. Campaign (disposal of unwanted medicines safely)</p> <p>Aug: Publicise the work of the Group</p> <p>Sept: Launch the Suicide First Aiders Weekend Helpline</p> <p>World Suicide Prevention Day – celebration of life</p> <p>Oct: Stories behind the statistics, documentary complete</p>

<b>HEALTH</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Promotion of mental health and emotional well-being at individual and community level	Develop the provision and co-ordination of suicide prevention services in the area.	Increase the provision of ASIST trainers in the area  Develop a support package for ASIST trainers.		Suicide Prevention Task Group	IfH, SEHSST,	Eastern Area ASIST Trainers Network  Regional ASIST Trainers Network  Living Works		Local Register of Trainers and ASIST Trained care givers	Trainers Register – May 2007 Database of ASIST Trained Care givers - June 2007 Consulting Trainer to support Colin Network – Sept 2007 Introduce Safe Talk – Oct 2007
		Support the co-ordination of work by local agencies in relation to suicide prevention, intervention and postvention.					Commence 2 year appointments	Suicide prev. development worker reports to SSPT and returns made to host employer N'hood P'ship j	Funding application – July 2007 Recruit Worker - Oct 2007 SPDW Commences - Dec 2007

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Develop the provision and co-ordination of suicide prevention services in the area.	Work with local providers to ensure the effective promotion of support services in the area.  Maintain knowledge of emerging research and trends and as a result support the ongoing development of local services.	£4,000			Suicide Prevention Centre & University of Rochester	Ongoing	Local service development & task group meeting	Submit data to Sept 2007, monthly report and output on monthly basis
		Produce suicide prevention DVD with local young people for young people							

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Co-ordination of work to reduce the incidence of domestic violence in the area	Increase the involvement from all neighbourhoods and organisations in action to reduce domestic violence.	Admin Support to CDVF	Domestic Violence Forum	SEHSCT	Forum Partners Belfast /Lisburn Women's Aid, Footprints Women's Centre, NSPCC, NIHE, MACS, Colin Surestart, Cloona Oasis, Colin Counselling, CNP, SEHSCT	2007-2010	Monthly Forum meetings/Annual reviews.	Increased participation representation for Poleglass/Twinbrook/Kilwee/Lagmore
	Ensure that CHFA's strategy addresses need and supports communities and individuals.	Ensure linkage between local approaches and the regional strategy.	Formal links with partnership/regional steering group	DVF	SEHSCT		As previous	As previous	Increased participation by statutory agencies, e.g. probation, victim support
		Promote domestic violence awareness training	Funding for Training	DVF	SEHSCT	As previous	100 individuals p.a. participating in Impact Awareness Training.		
		Ensure that Colin Health for All is aware of the regional strategy on domestic violence and the potential of resources.	Formal communication links	CDVF	SEHSCT	As previous	Monthly CHFA mtgs	CHFA to include training in induction of all members	
		Increase recognition for the need to focus on domestic 'abuse' and not just violence.		CDVF/CHFA	SEHSCT				
		Provide induction for Colin Health for All through provision of awareness raising training.	Funding for Training	CDVF/CHFA		As previous	As previous		
					Forum Partners				

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Promotion of mental health and emotional well-being at individual and community level	Co-ordination of work to reduce the incidence of domestic violence in the area	Ensure that CHFA’s strategy addresses need and supports communities and individuals.	Dissemination of information	CDVF/CHFA	SEHSCT	Forum Partners		Attendance/participation	
		Organise a “Circle of Hope” candle lit night to profile levels of violence against women.		CDVF	SEHSCT	Forum Partners	International Women’s Day - 8 <sup>th</sup> March Annually	Number of agencies using and outcomes	
		Launch information card.	Dissemination of information	CDVF	SEHSCT	Forum Partners	Ongoing		
		Organise seminar on Domestic Violence.	Funding	CDVF	SEHSCT	Forum Partners	Annually		
Increased awareness in the community of mental illness, reducing the stigma associated with it and improving support available within community for those people experiencing mental health problems.	Establish a working group to develop and implement a pilot initiative to increase understanding of mental health issues.	£500	CHFA and Mental health Community of Interest	Esther Lynch Tracy Miller	CNP Community of Interest members	Year to Year	Mental health attitudes survey Distribution of information	Event on world mental health day Link to local radio station Local newssheet developed	

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
A need to reduce accidental injuries and deaths in the home	Develop work programme to reduce the incidence of accidents in the home particularly amongst children and families, older people and vulnerable adults	<p>Review the current accident data to identify local trends and issues in the area &amp; undertake a mapping of accident prevention activity within the area and identify gaps and area for development.</p> <p>Develop and implement an ongoing programme to raise public awareness on the prevention of home accidents &amp; child safety &amp; road safety.</p> <p>Develop coordinated programme of activity to address local needs and priorities including training programmes, home check scheme, Be Safe project &amp; local resource materials.</p>		CNP/Accident Prevention Sub-group	Trust / Investing for Helth	ROSPA	Summer 2008	Data on incidents	
		Production of home accident prevention DVD provide tips on how to reduce the danger.		CNP Arts officer /Accident Prevention Sub-group	Health Promotion Agency				



**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	A coordinated programme of action to reduce the misuse of alcohol and drugs and improve alcohol and drug education for young people	<p>Support the implementation of a range of initiatives within the school, community and youth setting addressing the needs of children, young people and families.</p> <p>Work to develop the “Talking to Children about tough issues” programme particularly for families where existing services have difficulty reaching.</p>	<p>£960 sought from EDACT to fund Brief Intervention Training for 20 frontline staff</p> <p>£800 to deliver 4 courses to at least 60 parents – sought from EDACT</p>	<p>Colin Drug &amp; Alcohol Forum</p> <p>Colin Drug &amp; Alcohol Forum</p>	<p>SE Trust</p> <p>S E Trust</p>	<p>All sectors</p> <p>ASCERT</p> <p>CCMS</p>	<p>By summer 2008</p> <p>By March 2008</p>	<p>Range of delivery and evaluation</p> <p>Assess whether the Information sharing and co-operation of the Forum has improved delivery</p> <p>Delivery and numbers attending and evaluation of each programme</p>	



**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	A coordinated programme of action to reduce the misuse of alcohol and drugs and improve alcohol and drug education for young people	Develop work with youth services to support education programmes with 11-18 year olds and innovative approaches such as on-street youth work models to engage young people who do not access other youth service provision.  Lobby for improved service provision & secure funding to further develop services to meet unmet need		CNP          CNP	SEELB  CCMS     SEHSCT  SEELB/CCMS				
	Joint programme with local pharmacists – promoting a range of pharmacy based health promotion programmes	Develop links with local pharmacies and the Trust to maximise the opportunities that currently exist to enhance the role of pharmacies in the area in health improvement. Initial focus to explore options to tackle high use / misuse of prescribed medication	£8000 approx sought from Community Pharmacy Funding Stream	Prescribed medication subgroup of Colin D & A Forum	S E Trust  Local pharmacists	All sectors	Delivery to start if bid successful  Submission by July 2007 (TBC)	Dependant on funding stream	Acquiring funding  Delivery of programmes

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	An increased quality of family life	<p>Co-ordinate the development and dissemination of information on family support services within the area.</p> <p>Develop an agreed programme of work for Colin Neighbourhood Partnership's Community Development Worker to address local needs of families.</p> <p>Develop consultation with families to improve engagement and feedback from families and promote parent advocates/ ambassadors.</p> <p>Identify needs and gaps in current service provision and work with providers to address these.</p>	Dedicated Worker (Live and Learn Application)	Family Focus Task Group	Trust	Interagency Collaboration via Family Focus Task Group	March 2008	Regular update from Task Group	
				CNP			Dec2007	Regular programme review	
				Family Focus Task Group		Interagency Collaboration via Family Focus Task Group	On Going	Analysis of feedback/evaluation process	
				CNP	Trust	Family Focus Task Group	On Going	Regular Progress Reports	

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	An increased quality of family life	Test new and existing models of family support including mentoring and skill mix and the new approaches developed by Footprints and Colin Sure Start.	Dedicated Worker (Live and Learn Application)	Family focus task group		Interagency Collaboration via Family Focus Task Group	March 2008	Review to ensure implementation of required programme	
		Develop family support programmes for fathers		Family Focus Task Group					
		Identify ongoing funding sources should to resource the development of new family support programmes in the area.	CNP	Family Focus Task Group	On Going				
		Provide opportunities for people to engage in physical activity through the use of dance. E.g. flamenco, salsa etc		CNP Arts Officer	LCC				

HEALTH									
Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	A co-ordinated approach to improving the sexual health of people in the area	To establish a task group to co-ordinate and support the implementation of a local action plan	In kind commitment from Partners	Sexual health sub-group	South Eastern Trust	Disability Network	September 2007	Monthly meetings	Well represented sub group
		To identify gaps in training and sexual health service provision in the area and recommend key areas for development	In kind commitment from partners	link with Youth sub-group	SEELB South Eastern Trust	Disability Network	Oct 2007	Monthly meetings	Provision of services to meet identified gap areas by locally trained reps
		To target marginalised young people who do not access services.	Resources from SEELB	Sexual health subgroup	South Eastern Trust & SEELB	Disability Network	Sept 2007 – March 2008	Through weekly attendance, and qualitative and quantitative evaluation	Sustained attendance and more informed included youth broader personal health focus
		To develop and provide appropriate training for local staff / volunteers in sexual health. 'Totally U'.	Possible funding through sexual health monies	Sexual health subgroup	SEELB & South Eastern Trust School Nursing Team	Disability Network	Sept 2007 – March 2008	Through weekly attendance, and qualitative and quantitative evaluation	Clinic sustained and well attended

**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	Enhanced knowledge, skills and confidence around diet, nutrition and physical well being and improve access to quality food supplies for the Colin area	To prioritise local needs and develop action plan to address unmet need already identified through Nutrition needs assessment conducted in 2006.		Refresh Food Policy Sub-group	SEHSCT Nutrition Strategy Group		December 2007	Monthly meetings 1st Monday of month 10.00am Report to CHFA	Reformed food policy group with new partners representing all of CN- Colin Nutrition & Physical Activity sub group Jan 07
		To secure funding to develop coordinated programmes of action that promote and support healthy eating and physical activity.	Colin Nutrition & Physical Activity Project  £16,045 per annum	FWC Refresh Staff & volunteers / Cook-it tutors / Green Gym Conservation Volunteers	Community Dietitians/Health Development Workers		Nov 2007	Monitoring & evaluation reports developed for each target group  Independent evaluation built into costs	Action plan & project agreed March 2007  Pilot 6 week swimming lessons May 2007 for 15 people funded by LCC
		Create an information database of current resources and services available and how these can be accessed  To develop mechanisms to communicate and disseminate information regarding nutrition and physical activity.			Health Development Workers	Colin Nutrition & Physical Activity Group	May 2007		



**HEALTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Enable people to make healthier choices	Enhanced knowledge, skills and confidence around diet, nutrition and physical well being and improve access to quality food supplies for the Colin area	Produce regular newsletters to share good practice locally and nationally.  Evaluation of Refresh Programme.		Refresh Food Policy Sub-group  Footprints Women's Centre	SEHSCT Nutrition Strategy Group	Consultation with Colin nutrition & Physical Activity Group	December 2007  Sept 2007	Publication & Launch Sept 2007	

<b>EDUCATION</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Need for an effective sub-group including key interests in the education and community sectors  (Address issues in relationship with economic development sub-group)	An agreed educational strategy for the area.  To include integrated initiatives for marginalised groups & ethnic minorities.	Build appropriate representation on the sub-group (e.g. further and higher education, community)		CNP/Education sub-group	SEELB		Immediate	Reports to the Board	
A significant percentage of 16-19 yr olds have no qualifications and the figures get worse as the age increases. These levels are well below the comparable figures for the city of Lisburn as a whole and for the region.  Marginalised groups have particularly low levels of educational attainment e.g. Travellers 92 per cent have no GCSE's	An essential skills programme for the area - High number of young people leaving school without the necessary qualifications and life skills to fulfil their potential. This includes essential reading and writing skills.	Establish level of need - assess results of CNP mapping of essential skills provision in the Colin area.		CNP Education sub-group			Autumn 2007		Need understood
		Develop programmes for 50 school leavers per annum addressing reading, writing and basic ICT skills	Approx. £50,000	CNP/Education sub-group	SEELB	Employability sub-group, Springvale, EGSA  Youth Sub-Group	Develop plan by July 2007 and begin Sept 2007	Uptake	First training programme
		Work with Business in the Community to implement Time to Read, Time to Count programmes in schools.	BITC plus Approx £10,000	Schools, BITC	SEELB	CNP Education sub-group	Begin September 2007	Reviewing of skill development.	



<b>EDUCATION</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Schools are significant centres of resource and facilities in the area	<p>Improve use of schools and their facilities in the wider community context</p> <p>Work through the extended schools initiative to increase use of school facilities for local communities</p>	Continue and develop engagement with community around wider use of schools (i.e. Extended Schools Initiative and beyond).		Education sub-group	Schools	Wider community	September 2007 on		Develop community buy in
		Develop and agree a protocol for use of schools in the area for broader community purposes	Approx. £20,000	Education sub-group	Schools		September 2007	Usage of school premises outside school hours	Protocol agreed
		<p>Develop parent school links through planned programmes.</p> <p>Link with opportunities regarding Colin school of music and drama.</p>	Approx. £5,000	<p>Education Sub-group</p> <p>Sub-groups</p>	<p>SEELB</p> <p>SEELB</p>		<p>For implementation in September 2007</p> <p>Begin Sept 2007</p>	Uptake of school use outside school hours	

<b>EDUCATION</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Schools are significant centres of resource and facilities in the area	<p>Improve use of schools and their facilities in the wider community context</p> <p>Work through the extended schools initiative to increase use of school facilities for local communities</p>	Develop a comprehensive plan for the future capital provision for the area at both primary and secondary level. Consider the concept of community schools with integrated services on a single site provided within a comprehensive Hub purpose with respect to school and community	Potentially £10,000 for external resource to help develop proposed model	CNP/sub-group, WBPB	CCMS, DE		Plan developed by January 2008		Plan produced

**EDUCATION**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Schools are significant centres of resource and facilities in the area	Greater co-ordination and linkages between schools and other sectors  Work through the extended schools initiative to increase use of school facilities for local communities	Work with organisations in the health, education and community sectors to identify issues where schools might play a significant role in developing community cohesion		Education Sub-group	SEELB , DE Health Trust	Other sub-groups	Ongoing		
		Secure funding for speech and language development  e.g. for specialist support staff	Approx. £50,000	Education Sub-group	SEELB , DE Health Trust	WBPB	Bid for September 2007	Resources (e.g. staff) secured  Increased skill levels	Specialist resources secured
		Prepare parents for changes to occur in schools	Cost of communication (press releases, public meetings)	Education Sub-group			Ongoing		

**EDUCATION**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>There are a significant proportion of children in Colin area with special needs. At the same time schools resources have become scarcer and the number of classroom assistants has reduced.</p>	<p>Increased support networks in and dedicated for schools in the area.</p>	<p>Additional classroom assistants</p>	<p>Approx. £50,000</p>	<p>Education sub-group</p>	<p>SEELB / DE</p>		<p>Bid prepared and submitted by Sept 2007</p>	<p>Bid submitted</p>	<p>Classroom assistants secured</p>
		<p>Prepare a needs analysis regarding need for specialist services in the area and the associated costs</p>	<p>Bid for a fund of £50,000 to meet additional costs</p>	<p>Education subgroup</p>	<p>SEELB,DE, Health Trust</p>	<p>Health sub-group</p>	<p>Bid prepared and submitted by Sept 2007</p>		
		<p>Lobby computer companies (e.g. DEL, Apple) for funding to change/upgrade computer facilities in schools</p>					<p>Immediate</p>		

**EDUCATION**

<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
Traditionally few people have moved on to third level education and there is anecdotal evidence of difficulty in moving from school onto further education.	Programme to be developed with universities / BIFHE to promote further and higher education as an attainable goal.	Set up liaison group with the FE and HE sectors to develop plans  Develop Mentoring Scheme – through network of previous pupils who have gone onto college	Approx. £10,000	CNP/Education sub-group	DEL, BIFHE, Universities	WBPB, Springvale	Sept 2007		

**YOUTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Young people make up a significant proportion of the Colin area population. There is a need to assist them to fulfil their potential.	Greater co-ordination of youth work provision and activity	Evaluate quality of existing youth provision in the area e.g. utilisation levels , hours of opening, what works and what does not work, cost of running youth services for extended hours Commission evaluation from a professional youth organisation	£5,000	CNP	SEELB	External Agency  CNP Dev. Workers  CNP Marketing Officer	Dec 2007	Report	
	Greater health and well being of young people	Link with Colin Health for All and Recreation and Environment sub-groups to develop youth specific programmes on:  - mental health awareness  - drugs and alcohol awareness,  - sexual health awareness  - health awareness via physical activity	£20,000	Youth Sub-Group	SEELB	SEHSCT	April 2008	Programmes begun	

**YOUTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestone
<p>Young people make up a significant proportion of the Colin area population. There is a need to assist them to fulfil their potential.</p>	<p>Youth provision, activity and achievements have a higher profile - Increased positive publicity.</p>	<p>Run celebratory events in the area recognising achievements.</p> <p>Four events per annum</p> <p>Record and celebrate achievements of the Colin youth population through artistic programming. E.g. exhibitions of achievements.</p>	<p>£6,000</p>	<p>Youth Sub Group</p> <p>CNP Arts Officer</p>	<p>SEELB</p>	<p>Youth Workers Council.</p> <p>CNP Marketing Officer</p> <p>Family Development</p> <p>Youth SG Education sub group.</p> <p>Youth Groups</p>			
		<p>Develop marketing strategy.</p> <p>Actively Source PR training</p>				<p>Youth Workers Forum</p>			

**YOUTH**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>Young people make up a significant proportion of the Colin area population. There is a need to assist them to fulfil their potential.</p>	<p>Greater co-ordination of youth work provision and activity</p>	<p>Develop an annual calendar for local training and development opportunities. This programme should include information on</p> <ul style="list-style-type: none"> <li>- youth leadership training</li> <li>- peer education</li> <li>- outdoor education</li> <li>- curriculum-based training</li> <li>- volunteers</li> <li>- enhancing employability and skills</li> </ul>	<p>Cost of publishing calendar.</p> <p>Up to £5,000</p>	<p>Youth Sub Group</p>	<p>SEELB</p>	<p>CNP Development Workers</p> <p>D.O.E. Awards Scheme</p> <p>Presidents Awards Scheme.</p> <p>CNP</p>	<p>March 2008</p>	<p>Calendar</p>	<p>Calendar</p> <p>Training manual produced.</p> <p>Best Practice visits.</p> <p>Outdoor pursuits Forum established.</p> <p>Volunteer committee established.</p>
		<p>Develop a Play Strategy for the area</p>	<p>Approx. £5,000</p>	<p>CNP / Springvale</p>	<p>DE</p>	<p>Playboard, Education Sub Group CNP Youth &amp; Education Development Workers</p> <p>SEELB Youth &amp; Schools</p>	<p>March 2007</p>	<p>Policy developed and agreed with statutory partners</p>	




<b>YOUTH</b>									
<b>Description of the problem / issue</b>	<b>Desired Outcome</b>	<b>Action Sought</b>	<b>Resource implications</b>	<b>Lead Community Responsibility</b>	<b>Lead Statutory Responsibility</b>	<b>Supporting Responsibility</b>	<b>Timescale</b>	<b>How Progress will be Monitored</b>	<b>Milestones</b>
<p>Young people make up a significant proportion of the Colin area population. There is a need to assist them to fulfil their potential.</p> <p>There is a range of existing youth resources – but there is a need to optimise use of these.</p>	Increased participation of local young people in local youth service provision	Following evaluation exercise, lobby providers to ensure outreach & detached programmes.		CNP  Youth Sub Group  Community Safety sub group.	SEELB	Youth Workers Council.  CNP Youth Dev. Workers.	Sept. 2007	No. of Programmes developed.	Outreach workers  Transport
	Social inclusion	Following evaluation exercise, develop strategies for equal access and opportunity with regard to disability, ethnic minorities and marginalised / unattached young people.		Youth sub group	Health Trust / SEELB	Disability Network	March 2008	Strategy developed.	
	Co-ordination of funding opportunities ensuring needs led and co-ordinated approach.	Sub-group to co-ordinate funding applications.		Youth Sub Group	SEELB  SEELB / Volunteer Development Agency	CNP Dev. Workers	Ongoing	Increased provision and increased participation.	Funding secured  - volunteers, transport, equipment
	Strengthened community links and networks that will support young people	Develop a local youth forum to liaise with, and work in partnership with groups in the area with community	Cost of youth forum – meeting rooms, transport etc.		CNP Youth Sub-group	SEELB	Youth Forum  CNP Dev. Workers.	Sept. 2008	

**CNP Structure, Community Representation and Support and Staff Team**

Description of the problem / issue	Desired Outcome	Action Sought	Resource Implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
The sub-group structure generally remains the appropriate structure for taking action forward. Some specific issues however were observed.	Sub-groups to be structured appropriately	<p>Flagship capital projects, including town centre development, to be undertaken by a central steering group.</p> <p>Economic development sub-group to be replaced by sub-group focusing on employability and sub-group focusing on development of social enterprises (See section on economic development).</p>		CNP			Immediate	<p>CNP Board</p> <p>Activity of new sub-groups</p>	Establishment of new sub-groups

**CNP Structure, Community Representation and Support and Staff Team**

Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Provision of sufficient support for community infrastructure in the area	An engaged, vibrant and sustainable community infrastructure	<p>Ensure that community representatives are given the opportunity to participate in sub-groups.</p> <p>The practicalities surrounding this (e.g. evening meetings) should be worked out and agreed with community representatives.</p>		CNP			Immediate	Ongoing attendance and participation	Community reps participating on each sub-group
		<p>A menu of relevant training available (e.g. from Lisburn Community Network, NICVA etc.) should be developed and made available to community structures</p>		CNP		Lisburn Community Network, NICVA	September 2007	Ongoing uptake of training	Community capacity enhanced
		<p>Develop a mechanism for consulting community structures that is agreed with communities</p>		CNP		Local residents associations	Autumn 2007		Agreement of process
		<p>Specify and secure additional resource with responsibility for community capacity building (see CNP staff team below)</p>	<p>Cost of additional resource dependent on specification of resource</p>	CNP	BRO		Autumn 2007		Resource identified and secured

CNP Structure, Community Representation and Support and Staff Team									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
Provision of a suitable venue for supporting community needs including community facilities and neighbourhood services for the Lagmore area	A neighbourhood development centre in Lagmore	<p>Work with Lagmore Community Forum to take forward the findings from the independent 2006 economic appraisal.</p> <p>The appraisal concluded that the preferred option was to build a Neighbourhood Development Centre on the White Lane Site.</p>	Appraisal estimated capital build cost to be approx. £4.7 million	<p>CNP</p> 	LCC / BRO	<p>Lagmore Community Forum</p> <p>Environment &amp; Recreation Sub Group</p>	Ongoing		<p>Securing Funding</p> <p>Designs.</p> <p>Planning permission.</p> <p>Commencement of building</p>

CNP Staff Team									
Description of the problem / issue	Desired Outcome	Action Sought	Resource implications	Lead Community Responsibility	Lead Statutory Responsibility	Supporting Responsibility	Timescale	How Progress will be Monitored	Milestones
<p>The CNP Staff Team is the “engine” with regard to implementation.</p> <p>They are critical if there is to be effective progress across the neighbourhood renewal action plan.</p>	<p>A CNP staff team in place to support CNP Board, Sub-Groups and Task Groups and community structure as they seek to implement action plan.</p>	Secure the following positions for the time period of the 3 year action plan.	<p>Total Salary cost for team one year – approx. £226,000</p> <p>plus overheads – approx. £47,000</p>	CNP			Immediate	Posts secured	
		Manager			BRO				
		Two youth and education officers			BELB / CCMC	BRO			
		Arts and culture officer			Arts Council	BRO			
		Family Support and Development Officer			South Eastern Health and Social care Trust	BRO			
		Community Safety Development Officer			NIHE				
		CNP Office Manager			BRO				
		Full-time marketing officer			BRO				
		Specify and secure additional resource with responsibility for community capacity building	Cost of additional resource dependent on specification of resource	CNP	BRO			Is community representation and participation sustained during implementation of Action Plan	